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Executive Summary

In accordance with federal law and the rules and regulations of the U.S. Department of Housing and Urban Development (HUD), New York State must prepare a Consolidated Plan in order to receive federal funding for certain affordable housing and community development activities. This Consolidated Plan is comprised of the planning and application requirements for:

- **CDBG** – NYS Community Development Block Grant Program
- **HOME** – HOME Investment Partnerships Program
- **ESG** – Emergency Solutions Grants Program
- **HOPWA** – Housing Opportunities for Persons with AIDS Program

As required, New York State’s Consolidated Plan:

- assesses the State’s affordable housing and community development needs
- analyzes the State’s housing markets
- articulates the State’s goals, priorities, and strategies to address identified needs
- describes the actions the State will take to implement strategies for affordable housing and community development


In calendar year 2015, New York State’s:

- **CDBG – Community Development Block Grant Program**
  The CDBG Program will use approximately $41,865,858 million (less administrative expenses and Section 108 Loan repayments) of NYS CDBG funds to develop decent housing, create suitable living environments, and enhance economic opportunities across the State. As a result of these activities to increase availability/accessibility, and sustainability, New York State will: rehabilitate approximately 628 housing units; assist 121 first-time homebuyers; complete 20 public infrastructure projects serving 40,000 people; complete five public facilities projects serving 10,000 people; create or retain 800 permanent, full-time equivalent jobs; and assist 30 businesses.

- **HOME – HOME Investment Partnerships Program**
  The HOME Program will use approximately $19,399,419 million (less administrative expenses) to increase the availability/accessibility and affordability of decent housing by creating 669 affordable housing opportunities through a combination of new construction, rehabilitation, homebuyer assistance, and rental assistance.

- **ESG – Emergency Solutions Grants Program**
  The ESG Program will use roughly $5.1 million to increase the availability/accessibility of suitable living environments and decent housing by providing a wide range of supportive services. New York State will contribute roughly $10.2 million for the same activities to serve approximately 49,095 unique individuals.

- **HOPWA – Housing Opportunities for Persons with AIDS Program**
  The HOPWA Program will use approximately $2.3 million to increase the availability/accessibility and affordability of suitable living environments and decent housing by assisting 400 households with rental assistance or congregate housing.
Outcome estimates in this Annual Action Plan for 2015 are based on actual performance in recent years. An evaluation of actual performance in 2015 will be the subject of the Performance Report for 2015, which will be filed with HUD on March 31, 2016.

As with all other Consolidated Plan-related documents, this Annual Action Plan is being prepared in accordance with New York State’s Citizen Participation Plan.
Section 91.320(a) through (g) Action Plan – General Requirements

The action plan must include the following:

(a) Standard Form 424;

(b) A concise executive summary that includes the objectives and outcomes identified in the plan as well as an evaluation of past performance, a summary of the citizen participation and consultation process (including efforts to broaden public participation) (24 CFR 91.300 (b)), a summary of comments or views, and a summary of comments or views not accepted and the reasons therefore (24 CFR 91.115 (b)(5)).

(c) Resources and objectives. (1) Federal resources. The consolidated plan must provide a concise summary of the federal resources expected to be made available. These resources include grant funds and program income.

(2) Other resources. The consolidated plan must indicate resources from private and non-federal public sources that are reasonably expected to be made available to address the needs identified in the plan. The plan must explain how federal funds will leverage those additional resources, including a description of how matching requirements of the HUD programs will be satisfied. Where the state deems it appropriate, it may indicate publicly owned land or property located within the state that may be used to carry out the purposes identified in the plan;

(3) Annual objectives. The consolidated plan must contain a summary of the annual objectives the state expects to achieve during the forthcoming program year.

(d) Activities. A description of the state’s method for distributing funds to local governments and nonprofit organizations to carry out activities, or the activities to be undertaken by the state, using funds that are expected to be received under formula allocations (and related program income) and other HUD assistance during the program year, the reasons for the allocation priorities, how the proposed distribution of funds will address the priority needs and specific objectives described in the consolidated plan, and any obstacles to addressing underserved needs.

(e) Outcome measures. Each state must provide outcome measures for activities included in its action plan in accordance with guidance issued by HUD. For the CDBG program, this would include activities that are likely to be funded as a result of the implementation of the state’s method of distribution.

(f) Geographic distribution. A description of the geographic areas of the State (including areas of low-income and minority concentration) in which it will direct assistance during the ensuing program year, giving the rationale for the priorities for allocating investment geographically. When appropriate, the state should estimate the percentage of funds they plan to dedicate to target area(s).

(g) Affordable housing goals. The state must specify one-year goals for the number of households to be provided affordable housing through activities that provide rental assistance, production of new units, rehabilitation of existing units, or acquisition of existing units using funds made available to the state, and one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using funds made available to the state. The term affordable housing shall be as defined in 24 CFR 92.252 for rental housing and 24 CFR 92.254 for homeownership.
Overview

This section describes the proposed activities and expected accomplishments of New York State in administering the CDBG, HOME, ESG, and HOPWA programs during calendar year 2015.

Principal Federal Resources

During 2015, federal funding for these four (4) programs is expected as follows:

- NYS Community Development Block Grant Program (CDBG) $41,865,858
- HOME Investment Partnerships Program (HOME) $19,399,419
- Emergency Solutions Grants Program (ESG) $5,377,468
- Housing Opportunities for Persons with AIDS Program (HOPWA) $2,445,114

Federal Agencies and Programs in Support of New York State’s Objectives

In addition, wherever appropriate, funding from a variety of other sources will be used in conjunction with CDBG, HOME, ESG, and HOPWA funds. These other sources include:

- Federal Housing Programs:
  - Low-Income Housing Credit Program
  - Public Housing New Construction Program
  - Section 514/516 Rural Housing Service (RHS) Farm Labor Housing Loans and Grants
  - Section 515 RHS Rural Rental Housing Program
  - Section 523 RHS Self-Help Technical Assistance Program
  - Section 504 RHS Housing Repair Loan and Grant Program
  - Section 509 RHS Construction Defect Housing Compensation Program
  - Section 533 RHS Housing Preservation Grants Program

- Federal Non-Housing Community Development Programs:
  - Program Income retained by awardees
  - Other HUD Community Planning and Development programs
  - Rural Development Agency
  - Community Facilities Loans and Grants
  - Federal Empowerment Zone and Federal Enterprise Communities resources
  - Department of Commerce, Economic Development Administration
  - Workforce Investment Act funds
  - Community Services Block Grant Program - Department of State (DOS)
  - Community Support Services Program - Office of Mental Health (OMH)
  - Home and Community Based Services Waiver – Office for Persons with Developmental Disabilities (OPWDD)
  - Appalachian Regional Commission – many program areas
  - Department of Health and Human Services (Administration on Aging)

New York State Housing Agencies and Programs in Support of New York State’s Objectives

- New York State Homes and Community Renewal

New York State Homes and Community Renewal (HCR) aligns all of the State's housing programs in a logical way to enhance decision making and ensure that program resources are being coordinated and targeted to maximize resources.

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1 This amount is subject to 108 Loan Guarantee commitments made by HUD prior to October 21, 1999. A portion of the funds must also cover interest subsidies and grants awarded by HUD for the Canal Corridor Initiative.
The alignment was undertaken in 2010 and takes similar programs which had in the past been administered by the Housing Trust Fund Corporation (HTFC), the State of NY Mortgage Agency (SONYMA), the Housing Finance Agency (HFA), the Affordable Housing Corporation (AHC), and the Division of Housing and Community Renewal (DHCR) and organizes them into four offices:

- **Office of Finance and Development** aligns all programs that fund the development of affordable housing, including Low Income Housing Tax Credit programs, tax exempt and taxable bond finance programs, single family loan and Capital awards programs.

- **Office of Housing Preservation** includes all the programs that maintain and enhance the State's portfolio of existing affordable housing. This includes the Office of Rent Administration, the Section 8 program, Asset Management and the Weatherization Assistance Program.

- **Office of Community Renewal** includes all the programs geared toward community and economic development, job creation and downtown revitalization, including the NYS Community Development Block Grant program, the NYS HOME program, NY Main Street program, the Urban Initiatives Program, the Rural Area Revitalization Program, Residential Emergency Services to Offer Repairs to the Elderly (RESTORE), Access to Home, the Affordable Housing Corporation, Neighborhood Stabilization Program, the Neighborhood and Rural Preservation programs, and the Foreclosure Prevention programs.

- **Office of Professional Services** is comprised of professional, administrative and support services. These include Budget and Finance, Communications, Legal Affairs, Fair Housing and Equal Opportunity, Intergovernmental and Regional Affairs, and Policy and Research. The Mortgage Insurance Fund will continue to be administered as an independent office reporting directly to the Commissioner/CEO.

This model is designed to cut red tape and simplify the delivery of programs, eliminate duplicative efforts and increase accountability and impact.

- **New York State Non-Housing Community Development Programs**
  In addition to NYS CDBG, the following agencies and programs are available to meet non-housing community development needs and provide other leveraged resources. These resources can provide assistance to undertake economic development, public infrastructure, facility, and service projects that meet the program objectives.

  - **Empire State Development Corporation (ESDC)**
    New York has a unified economic development organization in the form of the ESDC, integrating staff of several economic development organizations, while keeping the flexibility of the various legal entities. ESDC’s primary function is to assist in the creation and retention of jobs, thereby strengthening the economic base of communities. The investment of state resources is reviewed in terms of its community economic impact on a variety of factors including employment and expansion of the tax base. ESDC provides assistance through a variety of programs including Empire Zones, brownfields development, commercial / industrial business financing, and small business financing.

  - **Environmental Facilities Corporation (EFC)**
    EFC provides advisory services and financial and technical assistance for constructing/upgrading of water supply systems, sewage treatment facilities, and environmental compliance and remediation. EFC also administers the State’s revolving funds for drinking water (in cooperation with the New York State Department of Health)
and clean water (federal/State matching programs). An interagency committee has been created to formalize a co-funding initiative which coordinates water and sewer financing activities to improve service to communities seeking project financing. This interagency committee consists of the EFC, the New York State Housing Trust Fund’s Office of Community Renewal, the New York State Departments of State, Health, and Environmental Conservation, and the U.S. Department of Agriculture Rural Development.

- **New York State Department of Agriculture and Markets (Ag&Mkts)**
  Ag&Mkts provides funding and technical assistance to businesses through a variety of programs such as the Pride of New York, Farmers’ Market Nutrition Program and Community Gardens Program.

- **New York State Department of State (DOS)**
  DOS provides technical assistance in planning to communities statewide and administers the Coastal Zone Management Program, the Appalachian Regional Commission Program, and the Community Services Block Grant Program.

- **New York State Department of Transportation (NYSDOT)**
  NYSDOT administers the Industrial Access Program (IAP) which provides funding for creating and/or improving transportation access to industrial facilities as part of local economic development efforts.

- **New York State Energy Research and Development Authority (NYSERDA)**
  NYSERDA is a public benefit corporation established as part of the State’s effort to assist for-profit business viability through energy-efficient retrofits and the adoption of new technologies and to help not-for-profit entities and residential owners reduce costs while becoming more energy efficient. Grants are provided to commercial, industrial, academic, and residential sectors.

- **Housing Trust Fund Corporation (HTFC)**
  The HTFC administers the New York Main Street Program (NYMS) which provides financial and technical resources to help communities with their efforts to preserve and revitalize mixed-use (commercial, civic and residential) main street/downtown business districts. The NYMS program helps revitalize communities by funding building renovations, downtown business or cultural anchors, and streetscape enhancements that are ancillary to other program activities.

In addition, local governments contribute real estate, in-kind services, general fund expenditures, and bond proceeds to projects. Other sources of project support are local housing preservation companies, local development corporations, chambers of commerce, industrial development agencies, private/public partnerships, business improvement districts, local public authorities, and local planning offices. New York State anticipates that other private funding and market-driven investments may be available to support the non-housing community development objectives outlined herein.

Finally, the Community Renewal Tax Relief Act of 2000 authorized up to $15 billion in equity that is derived from tax credits under the New Markets Tax Credit (NMTC) program. This program is expected to stimulate capital investment in low-income communities. The Community Development Financial Institutions (CDFI) Fund in the Department of Treasury allocates the available tax credit authority to Community Development Entities (CDE), which are entities that manage NMTC investments in low-income community development projects. In return for the tax credit, which may be claimed over seven years, investors supply capital to the CDEs that are to invest the capital in low-income communities.
Objectives and Outcomes

In administering federal funding for CDBG, HOME, ESG, and HOPWA, New York State will continue its efforts to make decent housing, a suitable living environment, and economic opportunity available, affordable, and sustainable for all New Yorkers. In identifying the outcome/objective, HUD developed a numbering system:

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<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Availability/Accessibility</th>
<th>Affordability</th>
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<td>Suitable Living Environment</td>
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<td>EO</td>
<td>EO-1</td>
<td>EO-2</td>
<td>EO-3</td>
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- **DH-1** Increasing the availability/accessibility of decent housing
  
  To pursue this objective and outcome, New York State will, in 2015, rehabilitate about 267 units of affordable housing and provide approximately 36,133 persons with services to prevent homelessness or rapidly rehouse those already homeless.

- **DH-2** Increasing the affordability of decent housing
  
  To pursue this objective and outcome, New York State will, in 2015, assist 121 households with homeownership assistance and assist approximately 402 households with affordable rental or home-ownership housing and purchase assistance subsidies.

- **SL-1** Increasing the availability/accessibility of suitable living environments
  
  To pursue this objective and outcome, in 2015 New York State will assist approximately 13,397 persons by funding essential services and shelter operations activities, and assist about 650 persons by funding supportive services.

- **SL-2** Increasing the affordability of suitable living environments
  
  To pursue this objective and outcome, New York State will, in 2015, fund infrastructure improvements which will serve about 40,000 persons.

- **SL-3** Increasing the sustainability of suitable living environments
  
  To pursue this objective and outcome, New York State will, in 2015, fund public facilities improvements which will serve approximately 10,000 persons.

- **EO-1** Increasing the availability/accessibility of economic opportunity
  
  To pursue this objective and outcome, New York State will, in 2015, fund economic development and small business assistance activities which will create or retain about 800 permanent, full-time equivalent jobs.

  To pursue this objective and outcome, New York State may, in 2015, fund public service activities, specifically employment training assistance activities, that will assist approximately 110 total persons.

- **EO-2** Increasing the affordability of economic opportunity
  
  To pursue this objective and outcome, New York State will, in 2015, assist about 30 businesses.
Program Specific Sections

HUD regulations at 24 CFR 91.320 require each state to provide a description of the resources, activities, distribution, monitoring, and program-specific requirements of the CDBG, HOME, ESG, and HOPWA programs. New York State’s Annual Action Plan for 2015 has been organized to provide, in the following sections, a separate, full discussion of these requirements as they pertain to each of the four HUD-CPD formula grant programs, followed by a discussion of those other actions New York State intends to take which are not specific to one of the four programs.
Section 91.320(k)(1) Community Development Block Grant (CDBG)

(i) “The method of distribution shall contain a description of all criteria used to select applications from local governments for funding, including the relative importance of the criteria. The action plan must include a description of how all CDBG resources will be allocated among all funding categories and the threshold factors and grant size limits that are to be applied. The method of distribution must provide sufficient information so that units of general local government will be able to understand and comment on it, understand what criteria and information their application will be judged, and be able to prepare responsive applications. The method of distribution may provide a summary of the selection criteria, provided that all selection criteria are summarized and the details are set forth in application manuals or other official state publications that are widely distributed to eligible applicants. HUD may monitor the method of distribution as part of its audit and review responsibilities, as provided in 570.493(a)(1), in order to determine compliance with program requirements.

(ii) If the State intends to aid non-entitlement units of general local government in applying for guaranteed loan funds under 24 CFR part 570, subpart M, it must describe available guarantee amounts and how applications will be selected for assistance. If a State elects to allow units of general local government to carry out community revitalization strategies, the method of distribution shall reflect the State's process and criteria for approving local governments' revitalization strategies.”

Overview

The Housing Trust Fund Corporation (HTFC) is designated to administer the New York State Community Development Block Grant (CDBG) Program through NYS Homes and Community Renewal’s (NYS HCR) Office of Community Renewal (OCR). The HTFC is a public benefit corporation, created by statute, which acts through a Board of Directors chaired by New York State HCR’s Commissioner. New York State’s CDBG Program will address the needs, achieve the objectives, and advance the priorities set forth in the Consolidated Plan for affordable housing and for non-housing community development needs.

To that end, New York State will provide loans or grants and technical assistance for the development of projects that provide decent and hazard-free affordable housing, access to safe drinking water, proper disposal of household wastewater, access to community-needed services in local facilities, and economic opportunities for persons from low- and moderate-income households by supporting development projects that are designed to create or retain employment opportunities, support small businesses or foster micro-enterprise activities.

In support of New York State’s community development goals, the CDBG Program will:

- support a mix of rehabilitation and conversion activities to preserve and increase affordable housing, both for renters and owners;
- encourage investment in communities by assisting local governments in devising comprehensive development strategies to revitalize viable communities and provide economic opportunities that principally benefit low- and moderate-income persons;
- revitalize the vibrancy of our communities which will enhance the quality of life; and
- develop and implement strategies that facilitate the coordination of NYS CDBG funding with other federal, state, and local development resources.
Strategic Plan Objective, Outcomes and Indicators

New York State intends to use its CDBG Program funds to support its Strategic Plan objectives of providing decent and hazard-free affordable housing, access to safe drinking water, proper disposal of household wastewater, access to community-needed services in local facilities, and economic opportunities for persons from low- and moderate-income households by supporting development projects that are designed to create or retain employment opportunities, support small businesses or foster micro-enterprise. The following objectives and outcomes are anticipated.

Objective: Decent Housing
In an effort to improve affordable housing throughout New York State’s communities, New York State intends to provide funding for housing rehabilitation and replacement, direct homeownership assistance, and private water/wastewater assistance, to preserve and increase the supply of affordable housing for low-income renters and owners. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Availability/Accessibility
Through CDBG housing rehabilitation and replacement programs, New York State will increase availability/accessibility while eliminating health and safety hazards, by rehabilitating existing owner-occupied affordable housing.

Objective-outcome category = DH-1

Key Indicator: Total number units of owner or renter occupied housing units rehabilitated or replaced.

Outcome: Affordability
Through CDBG direct homeownership assistance programs New York State will increase affordability of housing by providing down payment, closing cost, mortgage subsidy and other forms of purchase assistance to income-eligible homebuyers.

Objective-outcome category = DH-2

Key Indicator: Total number households receiving direct homeownership assistance.

Objective: Suitable Living Environment
In an effort to create suitable living environments for the residents of New York State’s communities, New York State intends to provide funding for public infrastructure projects to principally benefit low- and moderate income persons. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Affordability
New York State will improve the affordability of suitable living environments while eliminating health and safety hazards by installing, repairing, or replacing public infrastructure systems.

Objective-outcome category = SL-2

Key Indicator: Total number of persons with improved or new access to public infrastructure.
New York State Action Plan 2015

Objective: Suitable Living Environment
In an effort to create suitable living environments for the residents of New York State’s communities, New York State intends to provide funding for public facility projects to principally benefit low-and moderate income persons. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Sustainability
New York State will create sustainable, suitable living environments by constructing, rehabilitating, or repairing public facilities.
Objective-outcome category = SL-3

Key Indicator: Total number of persons with improved or new access to public facilities.

Objective: Economic Opportunities
In an effort to create economic opportunities throughout New York State’s communities, New York State intends to provide funding to assist New York State businesses. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Availability/Accessibility
New York State will increase the availability and accessibility of economic opportunities by assisting businesses who will create or retain full-time equivalent job opportunities.
Objective-outcome category = EO-1

Key Indicator: Total number of full-time equivalent jobs created and/or retained.

In an effort to create economic opportunities for residents of New York State’s communities, New York State intends to provide funding for employment training assistance activities. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Availability/Accessibility
New York State may increase the availability and accessibility of economic opportunities by assisting persons with employment training opportunities that principally benefit low- and moderate-income individuals.
Objective-outcome category = EO-1

Key Indicator: Total number of persons with improved or new access to job training.

Objective: Economic Opportunities
In an effort to create economic opportunities throughout New York State’s communities, New York State intends to provide funding to assist New York State businesses. It is anticipated that the following outcomes will be achieved through the CDBG Program in 2015:

Outcome: Affordability
New York State will increase the affordability of economic opportunities by assisting low- and moderate-income business owners in start-up or expansion.
Objective-outcome category = EO-2

Key Indicator: Total number businesses assisted.

NYS CDBG Program/Federal Resources
New York State expects to receive $41,865,858 of CDBG funds in 2015. The actual allocation available to New York State each year is decreased by an amount equal to the estimated annual debt service incurred by HUD under the Section 108 Loan Guarantee Program prior to New York State assuming authority for program administration in 2000.

New York State may set aside up to three percent (3%) of the gross allocation plus $100,000 for program administration and technical assistance. Community planning activities may be funded with no more than 1% of the allocation. Secondary funding may also include Imminent Threat/Contingency funding.

Availability of Funds
New York State may allocate available funds to eligible non-entitlement communities during the 2015 Program Year in the following manner:
- Community Development: 50%
- Economic Development: 44%
- Imminent Threat: 2%
- Community Planning: 1%
- Program Administration and Technical Assistance: 3%

Program Objectives
As outlined in Title I of the Housing and Community Development Act, the primary goal of the CDBG program is “the development of viable communities, by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low- and moderate-incomes.”

Pursuant to the national objectives, New York State’s CDBG Program aims to:
- Provide flexibility to address community priorities.
- Support housing rehabilitation and new construction that increases the supply of safe, decent, and affordable housing.
- Expand homeownership opportunities for low- and moderate-income persons.
- Assist communities in the preservation and development of public infrastructure.
- Encourage the development of facilities in underserved areas needed to support job training, and childcare and eldercare for lower-income residents.
- Promote economic development activities that principally benefit low- and moderate-income persons through job creation and retention or small business creation or expansion, as well as job training activities.
- Help communities develop the capacity for strategic planning of short- and long-range community development goals, as well as the capacity to implement their goals efficiently and maintain improvements.
- Improve deteriorating residential neighborhoods and commercial districts via comprehensive approaches that combine housing improvement, public facilities development, job creation, or other eligible activities.
- Address imminent threats to health, safety, and welfare.
- Leverage other public and private resources.
Geographic Allocation/Eligible Applicants

There are approximately 1,300 units of general local government eligible for New York State’s CDBG Program. Eligible communities do not include: metropolitan cities; urban counties; units of government that are participating in urban counties or metropolitan cities, even if only part of the participating unit of government is located within the urban county or metropolitan city; and Indian tribes eligible for assistance under Section 106 of the HUD Act. Distribution of New York State CDBG funds is based on need, the manner in which the activities address the need, the overall impact to the community, and prior performance. New York State does not intend to use a geographic distribution in its awarding of New York State CDBG funds.

Method of Distribution

As stated, $41,865,858 will be available for the 2015 Program Year. The description that follows outlines the fundamental rating methodology, identifies the funding categories, and summarizes the criteria considered in making project selections. Specific information on scoring methodology and specific rating criteria is outlined in the application kits made available for each type of funding. Applications are rated against other projects of the same category and scored on criteria such as municipal poverty, project assessment and New York State/HTFC initiatives and priorities such as those that support regional plans and strategies. For example, housing rehabilitation projects will only be rated against other housing rehabilitation projects, according to the applicable criteria.

1. Municipal Poverty Score
a. Absolute number of persons in poverty
   New York State will use available data to determine the absolute number of persons in poverty residing within the applicant’s unit of general local government. Detailed information on the calculation of the points will be outlined in the applicable application kits for housing, public infrastructure and public facilities.

b. Percent of persons in poverty
   New York State will use available data to determine the percent of persons in poverty residing within the applicant’s unit of general local government. Detailed information on the calculation of the points will be outlined in the applicable application kits for housing, public infrastructure and public facilities.

2. Assessment Points
   Within each category, individual projects will be assessed based on the extent to which they meet the category-specific assessment criteria.

   The application kit provides specific guidance for the submittal of applications, including detailed descriptions of the assessment criteria that must be addressed for each of the funding categories. In addition to reviewing an applicant’s compliance with the assessment criteria, a review will be undertaken to determine if the applicant has the capacity to complete the project in a timely manner, completed and/or made appropriate progress with prior HTFC grants, as well as complied with all federal, State, and programmatic rules and regulations. Analysis of the application may include, but is not limited to, the following:

   - Project/Program Need.
   - Feasibility.
   - Impact to the residents, specifically low- and moderate-income persons or households.
3. New York State/HTFC Initiatives and Priorities – NYS initiative and priority points may be awarded to applicants who develop proposals that will effectively meet one of the areas identified as a New York State Community Development Initiative. Examples of such initiatives may include compliance with regional economic development strategies and priorities, NYS Rising Community Plans, fair housing, equal employment opportunity, green building, broadband, smart growth, main street, economic/commercial revitalization, or shared municipal services. Strict adherence to requirements outlined in the grant application is essential in order for an applicant to receive the points.

- Primary Funding Categories
  Eligible activities are generally found in Section 105 of the HUD Act of 1974, as amended and 24 CFR Part 570.482, as amended. For the 2015 Program Year, New York State may provide opportunities for the primary categories of funding: housing; public infrastructure/facilities; comprehensive; and economic development. All funded activities must fulfill one of the CDBG National Objectives: provide a public benefit to low- and moderate-income persons, aid in the prevention or elimination of slums and blight, or meet other urgent community development needs such as imminent threats to the health and safety of the community. A minimum of seventy percent (70%) of the funds will be used to provide a benefit to low- and moderate-income persons.

- Funding Limits for Eligible Applicants
  Funding Limits may vary depending on local need or in cases where it is found that a project or projects may have a significant impact that may realize a potential for regional or statewide impact.

Community Development Assistance:

**Towns, Cities or Villages:**
- Housing/Public Facilities: $400,000
- Public Infrastructure (water/sewer only): $600,000
- Public Infrastructure with NYS Co-Funding Initiative: $1,000,000
- Comprehensive: $750,000
- Community Planning: $50,000

**Counties:**
- Housing/Public Infrastructure: $750,000
- Public Facilities: $400,000
- Comprehensive: $750,000
- Community Planning: $50,000

**Joint Applicants:**
- Public Infrastructure (water/sewer only): $900,000
*Projects must meet specific requirements in order to qualify for funding under the Joint Applicants category.

**Economic Development Assistance:**

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<tr>
<th>Program</th>
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<td>Strategic Economic Development</td>
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<td>Minimum Request</td>
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<td>Minimum Request</td>
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<td>Microenterprise program</td>
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<td>Employment Training program</td>
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- **Other Limitations**
  - Applicants may submit more than one (1) application during a program year, but the maximum amount requested for a single category may not exceed the total amount for that category. For example, a City may submit multiple applications for public infrastructure, but the combined total amount for all requests cannot exceed $600,000. Please note that the NYS OCR may exceed these caps if a project or projects have significant and transformational impacts beyond the immediate public benefit.
  - Joint Applicants for water/sewer may apply for more than one (1) application, but the total amount requested by each applicant jointly and individually cannot exceed $900,000 and the maximum amount allowable for each funding category.
  - Recipients of prior NYS CDBG funding must resolve all outstanding audit and monitoring findings and/or other program requirements which involve a violation of Federal, State or local law or regulation or agency policy or program requirements prior to award or submission of any application to the Office of Community Renewal. Applications received from recipients with outstanding audit or monitoring findings may be at risk of receiving a low score and/or not being considered for funding.
  - Unless a recipient proposes to use program income generated from CDBG activities to undertake activities of the same project type that generated the program income or the CDBG activities generating the program income are undertaken by an eligible entity under 105(a)(15) of the Housing and Community Development Act who will receive and administer the existing and earned, recipients may be required to be return all program income to the New York State Housing Trust Fund Corporation.

- **Redistribution of Funds**
  Reallocated funds are those which HUD has recaptured from grantees and reallocated to the State. Recaptured funds are those the State receives back from a NYS CDBG Program recipient as a result of an ineligible use of funds. De-obligated funds are those that the State reallocates from recipients as a result of termination, withdrawal or excess funds.

  Any such funds received will be distributed by the State in the accordance with the primary or secondary funding categories and/or administration identified in New York State’s Action Plan and the limitations set forth in Title I of the Housing and Community Development Act, as amended.

  Successful applicants that fail to start their project within twelve months from the time of award are subject to having their grant award rescinded. Unexpended funds may be used to make additional awards to any open NYS CDBG contract, or to make new awards in any program category, or to
increase available funds for the following program year.

- **Notification of Funding and Application Review Process**
  - Notification of Funding Availability (NOFA) is published in the State Register. (An application kit and a copy of the NOFA are available on HCR’s website at [www.nyshcr.org](http://www.nyshcr.org)).
  - Applications are reviewed to determine completeness, applicant and activity eligibility and compliance with threshold criteria.
  - Applicants submitting incomplete applications will be required to submit the required documentation within ten (10) working days from notification.
  - Applications are evaluated, scored, and ranked.
  - Applicants are notified of the results of their application.
  - Grant awards are announced.

- **Additional Economic Development Funding**
The majority of economic development funds will be made available through a competitive process. However, due to the nature of some economic development projects, the need for assistance may be immediate. Therefore, New York State reserves the right to make some of the economic development funds available on a non-competitive, open-round basis. These applications will be reviewed as they are submitted and an analysis of the application will be performed, which may include underwriting to ensure compliance with federal requirements of 24 CFR 570.482(e) and to ensure successful and quality projects.

- **Economic Development Evaluation**
  Specific guidance for the submittal of applications, including detailed descriptions of the evaluation criteria will be available in the application. In addition to reviewing an applicant’s compliance with the criteria and the underwriting of the project, a review of an applicant’s capacity and program history may be undertaken to determine if the applicant has the capacity to complete the project in a timely manner and has completed and/or made appropriate progress with prior HCR/HTFC grants, as well as complied with all Federal, State, and programmatic rules and regulations. Analysis of the application may include, but is not limited to, the following:
  - Demonstrated financial need for the project.
  - Impact on employment opportunities for low- and moderate-income persons and the amount of funds needed to create each full time equivalent (FTE) job for low- to moderate-income people.
  - Demonstrated financial and technical feasibility.
  - Current and future community impact of the project and public benefit.
  - Reasonableness of project costs.
  - Support of a New York State initiative, priority or regional plan or strategy.

**Community Development Assistance**

**Housing**
There are two (2) types of housing projects eligible for CDBG funding: housing rehabilitation, and direct homeownership assistance. Housing rehabilitation assistance includes the replacement or conversion of units from non-residential to residential, replacement of deteriorated mobile and manufactured homes, and repair and replacement of private residential water and wastewater systems and lateral connections to public water and wastewater systems. Each applicant determines the best approach to address the housing needs of low- and moderate-income persons in the proposed service area based upon a needs analysis and detailed survey of housing conditions. At a minimum, after rehabilitation all housing units assisted with CDBG funding must meet Section 8 Housing Quality Standards and all
applicable Federal, State, and local codes. Applicants often use CDBG funds to leverage additional resources such as owner contributions and grants from other public and private sources. Though such matches are not a requirement of the CDBG Program, applicants are encouraged to supplement CDBG funding with other available resources. Separate rating criteria apply to each type of housing project.

The application process for housing projects encourages proposals which further fair housing choice. Applicants are expected to conduct housing surveys, needs analyses, citizen participation processes, and outreach to qualified households in ways that ensure program compliance and benefit to all low- and moderate-income households. Housing rehabilitation and replacement and homeownership are direct benefit activities which require 100% benefit to low- and moderate-income persons. In general, projects which solve housing problems for those with the lowest income, the most disadvantaged, and the most poorly housed community residents would tend to score highly, assuming all other criteria are satisfied.

- **Housing Rehabilitation/Replacement:**
  In general, the CDBG Program’s emphasis in this category is the provision of safe and habitable housing which will principally be occupied by low- and moderate-income households, at standards of quality meeting New York State’s building codes as well as Federal regulations. Applications should address all necessary repairs, including exterior work, to present the beneficiaries with rehabilitation that not only mitigates hazards but improves energy efficiency. Home maintenance workshops that provide information and develop home maintenance skills of the owner-occupants to sustain the life of the repairs are encouraged.

  New York State expects that approximately 628 units of housing will be improved through rehabilitation, replacement and/or conversion in Program Year 2015. (New York State does not anticipate these units meeting Section 215 goals as the majority of units assisted will be single-family, owner-occupied units). The actual number will depend on the quantity of applications proposing such projects and their competitiveness with other proposals in the housing category).

- **Homeownership Assistance:**
  The CDBG Program’s emphasis in the homeownership category is to provide down payment and closing costs, counseling services, and minor rehabilitation to low- and moderate-income households. Counseling of prospective homeowners is encouraged to provide information on program obligations, the homebuyer process, and home maintenance. Mortgages may be arranged through private local banks (which may assist the banks in meeting the Community Reinvestment Act requirements), or at reduced lending rates through state and federal housing programs such as the State of New York Mortgage Agency, the Federal Home Loan Bank, Fannie Mae or the U.S. Department of Agriculture Rural Development program.

  New York State expects that 121 households will be assisted in purchasing their own homes in Program Year 2015. (The actual number will depend on the quantity of applications proposing such projects and their competitiveness with other proposals in the housing category.)

**Public Infrastructure and Facilities**
Public infrastructure and facility activities are those which will assist in the creation of a safe and sanitary living environment, benefit low- and moderate-income people, aid in the elimination of slums or blight, and provide public facilities that offer services to improve the public health, safety, and welfare of residents.

New York State anticipates the completion of 20 public infrastructure projects serving 40,000 people and five (5) public facilities projects serving 10,000 people in Program Year
2015. (The actual number will depend on the quantity of applications proposing such projects and their competitiveness with other proposals in the Public Infrastructure and Facilities category.)

Comprehensive Program Grants
Anticipated Objectives and Outcomes will be determined based on the activities undertaken as part of a comprehensive program.

New York State may fund Comprehensive Program grants in 2015. The purpose of the Comprehensive Program will be to allow applicants to holistically address previously identified needs of their communities in the areas of housing, community development, and economic development. Therefore, Comprehensive Program grants must address needs identified through a community/regional strategy, plan, or study of recent origin. Comprehensive Programs must demonstrate that the activities proposed are all strongly linked, not merely by geographic location, but through the demonstration that the proposed activities are part of a cohesive effort to achieve a specific benefit/outcome for the community. In selecting Comprehensive Program activities, factors that applicants should consider include, but may not be limited to, the severity of conditions within the area and the resources to be provided.

Comprehensive Program activity goals for Program Year 2015 are included within the goals set forth in the Housing, Public Infrastructure, Public Facilities, Microenterprise, and Economic Development sections.

Economic Development Assistance

- Job Creation/Retention Assistance

Businesses that create or retain permanent job opportunities that principally benefit low- and moderate-income persons or which benefit low- and moderate-income business owners are eligible for funding through the Economic Development Program. For 2015, there will be two categories of funding under the Economic Development Program: Strategic Economic Development and Small Business Assistance which may include assistance to microenterprise businesses.

New York State expects to fund projects which create or retain 800 permanent full-time equivalent jobs in Program Year 2015 through the Economic Development Job Creation/Retention Assistance. (A job created is a new position that has been created and filled; a retained job is one that otherwise would have been eliminated without CDBG Program assistance.)

New York State also estimates that a total of 30 low- and moderate-income microenterprise businesses will be assisted.

- Employment Training

Employment training assistance that will principally benefit low-and moderate income persons may be eligible for funding in 2015. Emphasis in the employment training activity will be to provide necessary assistance, skills and training to individuals to prepare them for or enhance the individual’s marketability in the current local workforce environment. The types of programs that may be funded could include, but may not be limited to, programs to provide job search assistance, short-term classroom training, and on-the-job training.

New York State estimates that 110 total persons will benefit from the employment training.
New York State Action Plan 2015

CDBG

<table>
<thead>
<tr>
<th>Objective-Outcome Category</th>
<th>Performance Indicator</th>
<th>Expected Number</th>
<th>Activity Description</th>
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<td>Total Housing Units</td>
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<td>DH-2</td>
<td>Total Households Assisted</td>
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<td>Homeownership Assistance</td>
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<td>Total Persons Served</td>
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<td>Infrastructure Improvements</td>
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<td>Low- and Moderate-Income Business Assistance</td>
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Objective-Outcome Categories

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<th>Sustainability</th>
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<td>Suitable Living Environment</td>
<td>SL</td>
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<td>EO</td>
<td>EO-1</td>
<td>EO-2</td>
<td>EO-3</td>
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</table>

Secondary Funding Categories

- **Imminent Threat**
  The State may set aside up to 3% of its annual allocation to address imminent threat or contingency situations affecting the public health, welfare and/or safety, which require immediate resolution. The actual amount used is contingent upon the imminent threat needs identified during the course of the program. Typically, eligible projects are located in a federal or state declared disaster area. The amount may be exceeded if the need for imminent threat funding exceeds the set aside or may be less if no imminent threat or contingency situations are identified during the course of the program year.

- **Technical Assistance**
  In accordance with Section 811 of the Housing and Community Development Act of 1992, up to 1% of the State’s federal allocation may be utilized for technical assistance and capacity building for eligible local governments. The types of technical assistance provided will be based on the technical assistance and capacity needs identified and will be developed in consultation with eligible local governments.

- **Community Planning**
  The State may undertake community planning initiatives in accordance with CDBG rules, regulations, and guidelines that will result in strategies to effectively meet the community and economic development challenges of eligible communities.
Section 108 Loans

New York State may elect to provide assistance to non-entitlement units of local government by providing opportunities for funding under Section 108 of the Housing and Community Development Act of 1974, as amended. New York State may apply for funding on behalf of non-entitlement units of local government or they may apply directly for guaranteed loans under 24 CFR Part 570, Subpart M (Section 108 Loans).

Applications will be accepted on a year-round basis after consultation with the HTFC. Eligible communities will be asked to submit preliminary information establishing that the proposed project meets federal eligibility requirements. The total amount of loans available statewide to eligible communities is the maximum allowed under HUD regulation 24 CFR 570.705.

For communities having Section 108 Guaranteed Loans that closed on or after October 21, 1999, the following conditions apply:

- Any repayment of Section 108 Guaranteed Loan debt obligations made with CDBG grant funds by a community as a result of default may be applied to the community's annual funding limit.
- Repayment of a Section 108 Guaranteed Loan is the responsibility of the local government if the activity funded by the loan is determined to be ineligible or in violation of federal rules or regulations.
- HUD must approve all guaranteed loan applications.

Section 108 Loan Guarantee Application Process:

The Housing Trust Fund Corporation (HTFC) reviews loan applications and performs required associated underwriting for the Section 108 Loan Guarantee program as required by 24 CFR 570.482(e).

Section 108 Evaluation Criteria

Section 108 loans will be evaluated in accordance with 24 CFR Part 570, the Section 108 Final Rule, along with consideration being given to:

- Section 108 guaranteed loan funds used per permanent job created (cost-effectiveness).
- Actual number of jobs created.
- Documentation/demonstration that the project will have a significant impact on defined community needs.
- Consistency with local planning and development strategies.
- Certifications provided by the local government.

Section 108 Loan Management

Following HUD approval, HTFC will be responsible for approving/monitoring project aspects such as, but not limited to, release of funds, associated financial records and loan documents, compliance with federal requirements, and loan repayments.

CDBG Program Monitoring

To ensure that each recipient of NYS CDBG funds operates in compliance with all applicable federal statutes and regulations and according to all deadlines and requirements, a monitoring strategy is in place that closely reviews and monitors the project implementation of recipients and provides extensive technical assistance for the prevention of non-compliance issues. Records are maintained for the oversight and monitoring of each recipient while also requiring each recipient to maintain its own records to facilitate the monitoring process and for public access.

Monitoring each recipient requires both on-site and off-site monitoring to track the progress of the
project and compliance with all program requirements. Additionally, a technical assistance visit may be required as a result of a field visit or the identification of potential non-compliance issues.

Monitoring activities may also include the following:
- An initial assessment of the capacity and needs of each recipient or a pre-funding site visit for potential recipients to check that conditions are as described in the funding application.
- Annual implementation calls or workshops to provide program and regulatory requirement information assistance and to review all contract conditions, requirements, and procedures for requesting payments.
- Detailed technical assistance for improving grant administration procedures should a grantee be experiencing difficulty.

HTFC must further be satisfied with compliance in the following areas:
- Program Administration
- Environmental Compliance
- Civil Rights Compliance
- Citizen Participation
- Conflict of Interest
- Financial Management
- Procurement
- Labor Standards Compliance
- Property Acquisition and Management
- Displacement, Relocation, and Replacement
- Policies and Procedures
- Benefit Standard
- Other Federal and State regulatory requirements

The identification of compliance problems will result in notification to the grant recipient and the setting of a deadline for response and compliance. Status shall be further monitored to insure resolution in a timely manner and continued compliance. Where warranted, suspension or recapture of grant funds may occur.
HOME Investment Partnerships (HOME) Program

Executive Summary
Title II of the National Affordable Housing Act of 1990 (NAHA) created the HOME Investment Partnerships Program (HOME), with regulations published at 24 CFR Part 92. New York State was designated by the U.S. Department of Housing and Urban Development (HUD) as a participating jurisdiction in 1992. In 1995, the Housing Trust Fund Corporation (HTFC) was designated to administer the New York State HOME Program through New York State Homes and Community Renewal (HCR). HTFC is a public benefit corporation, created by statute, which acts through a Board of Directors chaired by New York State HCR Commissioner. HCR has a memorandum of understanding with HTFC to provide staff services for the HOME Program.

Program Areas
The New York State HOME Program is divided into 2 program areas, classified as either:

NYS HOME Local Program
Provides funds for housing production, housing rehabilitation, rental rehabilitation in homeowner occupied or homebuyer assisted, single-family (1-4 unit) housing, manufactured home replacement, and single family (1-4 unit) purchase assistance in an identified program service area; or

NYS HOME Capital Projects Program
Provides funds for site specific, multi-unit rental housing development and rental unit rehabilitation.

Approximately 60% of the State’s annual allocation is reserved for the NYS HOME Local Program with the remaining 40% reserved for the NYS HOME Capital Projects Program. State HOME funds are awarded through requests for proposals issued separately by both program areas.

HUD published a new Final Rule for the HOME Program on July 24, 2013. This Action Plan reflects the requirements of that Final Rule.

Action Plan Requirements Part 91.320(k)(2):
HOME Program
(i) The State shall describe other forms of investment that are not described in 24 CFR 92.205(b). HUD’s specific written approval is required for other forms of investment, as provided in §92.205(b). Approval of the consolidated plan or action plan under §91.500 or the failure to disapprove the consolidated plan or action plan does not satisfy the requirement for specific HUD approval for resale or recapture guidelines.

(ii) If the State intends to use HOME funds for homebuyers, it must set forth the guidelines for resale or recapture, and obtain HUD’s specific, written approval, as required in 24 CFR 92.254. Approval of the consolidated plan or action plan under §91.500 or the failure to disapprove the consolidated plan or action does not satisfy the requirement for specific HUD approval for other forms of investment.

(iii) If the state intends to use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under 24 CFR 92.206(b). The guidelines shall describe the conditions under which the state will refinance existing debt. At minimum, the guidelines must:

(A) Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
(B) Require a review of management practices to demonstrate that disinvestment in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.

(C) State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.

(D) Specify the required period of affordability, whether it is the minimum 15 years or longer.

(E) Specify whether the investment of HOME funds may be state-wide or limited to a specific geographic area, such as a community identified in a neighborhood revitalization strategy under 24 CFR 91.315(g), or a federally designated Empowerment Zone or Enterprise Community.

(F) State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including the CDBG program.

(iv) If the participating jurisdiction intends to use HOME funds for homebuyer assistance or for rehabilitation of owner-occupied single family housing and does not use the HOME affordable homeownership limits for the area provided by HUD, it must determine 95 percent of the median area purchase price and set forth the information in accordance with 24 CFR 92.254(a)(2)(iii).

(v) The State must describe eligible applicants (e.g., categories of eligible applicants), describe its process for soliciting and funding applications or proposals (e.g., competition, first-come first-serve; sub-grants to local jurisdictions) and state where detailed information may be obtained (e.g., application packages are available at the office of the State or on the State’s Web site).

(vi) The participating jurisdiction may limit the beneficiaries or give preferences to a particular segment of the low-income population only if described in the action plan.

(A) Any limitation or preference must not violate nondiscrimination requirements in 24 CFR 92.350, and the participating jurisdiction must not limit or give preferences to students.

(B) A limitation or preference may include, in addition to targeting tenant-based rental assistance to persons with special needs as provided in 24 CFR 92.209(c)(2), limiting beneficiaries or giving preferences to persons in certain occupations, such as police officers, firefighters, or teachers.

(C) The participating jurisdiction must not limit beneficiaries or give a preference to all employees of the jurisdiction.

(D) The participating jurisdiction may permit rental housing owners to limit tenants or give a preference in accordance with 24 CFR 92.253(d) only if such limitation or preference is described in the action plan.

(vii) If the state will receive funding under the American Dream Downpayment Initiative (ADDI) (see 24 CFR part 92, subpart M), it must include:

(A) A description of the planned use of the ADDI funds;

(B) A plan for conducting targeted outreach to residents and tenants of public and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring
that the ADDI funds are used to provide downpayment assistance for such residents, tenants, and families; and

(C) A description of the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Strategic Plan Objective, Outcomes and Indicators
New York State intends to use its HOME Program funds to support its Strategic Plan objective of decent housing as follows:

Objective: Decent Housing
In an effort to improve affordable housing throughout New York State’s communities, New York intends to continue to provide funding for housing production, housing rehabilitation, manufactured home replacement, rental development and rehabilitation and purchase assistance to preserve and increase the supply of affordable housing for low and moderate-income home owners, home buyers and renters. It is anticipated that the following outcomes will be achieved through the State HOME Program in 2015:

Outcome: Availability/Accessibility
Increase availability/accessibility while eliminating health and safety hazards and rehabilitating to HOME property standards at 92.251, housing rehabilitation standards and NYS and/or local code existing single family (1-4 unit) owner-occupied housing.

Objective-outcome category = DH-1

Key Indicator: Total number of Section 215-compliant housing units completed

Outcome: Affordability
Increase affordability by providing housing production, housing rehabilitation, manufactured home replacement, rental rehabilitation of single-family (1-4) unit owner-occupied and purchase assisted housing, rental rehabilitation and purchase assistance, to include workforce housing and senior housing.

Objective-outcome category = DH-2

Key Indicator: Total number of Section 215-compliant housing units completed

HOME Program Resources, Other Project Resources and Matching Funds
New York State expects to receive $19,399,419 in new HOME funds for 2015. It is assumed that, excluding administrative funds, approximately $17,459,477 in HOME funding will be available to address housing needs for Program Year 2015. In addition, New York State anticipates receiving approximately $1 million in program income during Program Year 2015.

It is anticipated that approximately $2 million in Housing Trust Fund Corporation resources will be available as a match to the HOME funding, to meet the expected match liability that the State will incur during 2015.

The HOME Program generally attracts substantial private and other public dollars into its funded projects. After allocating 10% administrative funds, it is anticipated that the $17,459,477 in HOME
funds and Housing Trust Fund Corporation matching funds to be invested during the coming year will generate additional investments. These funds will come from other State and Federal programs, owner equity and local program administrator contributions, private financing, and other sources that will allow the State to meet is twenty-five percent (25%) HOME match obligation.

Annual Objectives
The HOME Program provides funds to assist low and moderate income owners, renters and homebuyers: to acquire, construct, or rehabilitate housing; and, for administrative expenses of public entities and not-for-profit organizations that undertake program activities. New York State may also undertake additional activities, where permitted by federal regulations.

New York State estimates that these resources will create 669 affordable housing opportunities during the program year beginning January 1, 2015. Approximately 267 units of existing owner-occupied housing will be rehabilitated, increasing availability of decent housing (DH-1). Approximately 402 units of housing will be assisted by providing housing production, housing rehabilitation, manufactured home replacement, rental rehabilitation and purchase assistance to include workforce housing and senior housing, thereby increasing affordability of decent housing (DH-2). The programs funded with 2015 HOME funds are scheduled to be complete in 2018.

This estimate of housing opportunities to be created is based upon past experience and current commitments made by the State’s HOME Program. This takes into consideration existing commitments expected to be completed during the current year and estimated units to be completed and delivered for occupancy during the 2015 program year. It is anticipated that the per-unit cost of HOME assisted housing will increase in 2015, due to increases in acquisition and construction costs. The State reserves the right to revise these projections as additional cost information becomes available.

Geographic Distribution/Allocation Priorities
Distribution of State HOME funds is based on the need, the manner in which the activities address the need, the overall impact to the community and past performance of the applicant. The ultimate geographic distribution of assistance cannot be predicted, as funds may be awarded in any part of the State, including within participating jurisdictions and Native American reservations.

New York State distributes HOME Program funds in the following manner:
- Fifteen percent (15%) of each federal allocation is reserved for Community Housing Development Organizations (CHDOs).
- Eighty percent (80%) of the remaining funds are reserved for projects located within non-participating jurisdictions.
- All remaining funds are distributed on a statewide basis.

If, after a notice of funding availability and request for proposals has been publicly issued, and after the 15% set aside for CHDOs has been allocated, and the State makes a written finding that eligible, complete, and feasible applications received for projects in non-participating jurisdictions will not totally utilize the remaining available reserved funds to be awarded, then the State may award the remaining funds within areas served by participating jurisdictions.

The State anticipates that some HOME funds may be used for eligible activities that are located in participating jurisdictions. Preference will be given to projects in which the participating jurisdiction collaborates directly with a non-profit affordable housing provider to deliver affordable housing units. The State will assist the participating jurisdiction and non-profit to ensure coordination of effort and appropriate subsidy layering. The project must decrease the typical amount of State HOME funds needed to complete the project and increase the amount of funds leveraged by the participating jurisdiction.
In accordance with State policy, the State of New York will not transfer any HOME funds to any other jurisdiction in order for that jurisdiction to meet the threshold for designation as a participating jurisdiction. Also, it is against State policy to directly fund participating jurisdictions that apply for State HOME funds, although projects located in participating jurisdictions that are sponsored by other entities may be funded, according to the guidelines described above.

Per the HOME regulations, the State may utilize up to 10% of each allocation of funds as reimbursement for administrative costs and up to 5% of each allocation of funds for CHDO operating expenses. The State reserves the right to utilize these funds as it deems necessary. Funds used for administrative expenses and CHDO operating expenses are not subject to the distribution plan described above.

The State cannot predetermine the use of HOME funds by activity or tenure type. The amount of funds allocated for each activity or tenure type will be based on the applications submitted, the competitive criteria fully described in the application guidance and the extent to which proposals are consistent with the priorities identified in this Action Plan and NYS initiatives and priorities, such as those established by a regional council.

**Competitive Application Process**

Applications that will produce the highest quality of housing units that are sustainable for the longest period of time, for the lowest-income New Yorkers and, which respond to an overall strategy to address housing needs will have the greatest likelihood of being funded. The State will strive to fund projects in support of the objectives identified in the Strategic Plan of the 2011-2015 Consolidated Plan by providing scoring preference for those applications which demonstrate a feasible approach to meeting one or more objectives.

Depending on the identified needs, applicants may receive additional scoring consideration for applications that address specific state and regional priorities which may include, but are not limited to the following:

- Programs that incorporate energy efficiency measures in the scope of work for housing rehabilitation and propose to coordinate with Weatherization Assistance Programs to encourage energy conservation in project design.
- Programs that propose affordable and accessible housing for seniors.
- Programs that target persons with special needs, including those with physical or mental disabilities.
- Programs that propose to improve rental housing in single family homeownership projects.
- Programs that target rehabilitation in homes that are considered “at risk” for lead hazards or other health and safety hazards.
- Programs that incorporate green building standards as a requirement of housing rehabilitation.
- Programs that focus on a “strategy area” in collaboration with other funded programs that include neighborhood revitalization and economic development.

All HOME funds will be distributed competitively, according to the distribution plan previously described, with NYS HTFC as the administering agency. Eligible applicants must submit applications that will be reviewed and competitively ranked according to the criteria set forth below.

The competitive application process is initiated by a Notice of Funding Availability. Included in the application is specific guidance for the submittal of applications. Applicants are required to provide documentation needed to determine project feasibility and marketability, which may include, but is not limited to the following:
A feasibility study and market analysis of the proposal.
A proposed project development financing plan, project operating budget, and leveraging plan.
A schedule, with specific dates including the expected project commencement date, expected completion date, and the anticipated schedule for closing and occupancy of units as applicable.
A description of the applicant’s and development team’s qualifications and previous experience.
A statement by the applicant as to the status of all public approvals and clearances required to undertake the project.
A plan as to how applicants will ensure compliance with all federally mandated regulations throughout the regulatory term.
A statement describing the amount and source of any matching contributions required for the proposed project.
A statement of need and a description of how the project will further goals set forth within the State’s Consolidated Plan and any local consolidated plan or other development plan.
A plan describing how the applicant will comply with State initiatives which may include, but is not limited to requirements for code compliance, visitability, accessibility, green building, standards, energy efficiency and conservation measures, and elimination of health and safety hazards and lead based paint.

The application provides specific guidance for the submittal of applications including detailed descriptions of the rating criteria that must be addressed for each of the funding categories. Analysis of the application may include, but is not limited to the following criteria:

The extent to which the proposal will meet demonstrated community impact and revitalization objectives and is consistent with a part of an adopted strategy for meeting those objectives.
The extent to which the proposal is targeted to low and moderate income households or will serve a mix of incomes or special populations, and the affordability of the proposed purchase prices or rents.
The extent to which the proposal will meet the State’s goals to provide affordable and accessible units of senior housing.
The extent to which the proposal will meet the State’s goals to replace substandard mobile and/or manufactured homes.
The degree to which the proposal leverages additional private investment and/or other funding while reducing the State’s investment and increasing the supply of affordable housing units.
Project readiness, status of financing and public approvals, applicant experience and other factors that impact the likelihood of project completion.
The degree to which the project meets certain energy efficiency, health and safety, green building standards, accessibility and visitability criteria.
The extent to which units are set aside for persons with special needs and services are provided to those persons by the project or a separate service provider.
The extent to which an applicant understands the process to achieve compliance with multiple regulations pertaining to approved activities under the HOME Program.

Eligible applicants selected to receive HOME funds for rehabilitation of owner-occupied properties and homebuyer assistance projects that generally have 4 or fewer units, will be designated as State recipients or Sub-recipients.

Complete and eligible CHDO homeownership applications will be rated using the criteria outlined in the application guidance. The criteria may include, but is not limited to the following:

The extent to which the proposal will meet demonstrated community needs and is consistent with an adopted strategy for meeting those needs.
The extent to which the proposal is targeted to low-and moderate-income households and special needs populations.

The extent to which the project incorporates practices intended to increase energy efficiency, provide accessibility to persons with disabilities, improve occupant health and safety, incorporate green building standards in new construction and housing rehabilitation or promote community revitalization.

The applicant’s capacity and prior experience.

The extent to which the applicant can demonstrate knowledge of the processes for compliance with HOME and other federal regulations.

To be awarded HOME funds, projects should be part of a community revitalization strategy or a strategy to provide housing for areas undergoing economic transition. Projects should demonstrate significant housing and community development needs in the revitalization area, linkages to a well-defined community revitalization strategy, and clear impacts on housing affordability to include: senior housing, energy efficiency, green construction and housing rehabilitation practices, affordability, accessibility, preservation of historic properties, traditional pedestrian-oriented development and/or support mixed-income and mixed-use communities.

Projects may also be funded for non-targeted scattered-site housing rehabilitation activities. These proposals must demonstrate a need for the scattered site rehabilitation, clear impacts on housing affordability, substantial experience with the HOME program and administration of similar size and scope projects. Projects targeting special needs populations, senior housing or meeting a specific identified need, such as lead hazard control, energy conservation, or increased accessibility for physically disabled households, may be considered priority projects.

Local Program Administrators (LPAs)
The State provides funds to units of general local government (State recipients), not-for-profit corporations and public housing authorities (Sub-recipients) to administer HOME eligible housing activities. Collectively, these organizations are referred to as Local Program Administrators, or LPAs.

Depending on the anticipated local need, the State may limit the amount of funds that will be awarded to LPAs. In general, applicants should have successfully administered similar programs in the past and be able to demonstrate the capacity to utilize the amount of funding requested. The State reserves the right to reduce the awarded amount from what was requested in an application.

Community Housing Development Organizations (CHDOs)
In accordance with provisions of the National Affordable Housing Act of 1990, the State will reserve a minimum of 15% of the total amount of HOME funds received for CHDOs. CHDOs must apply to the State to develop, sponsor, or own projects. The State will, as part of the competitive application process, issue a NOFA that will encourage participation by CHDOs. CHDOs must demonstrate their ability to meet HUD’s criteria to be certified as a CHDO and successfully administer a HOME funded project. CHDOs applying to receive HOME funds will be certified by the State on a per project basis. The State will review submittal information, as prescribed by the HOME regulations, including organizational and financial documents, verification of staff capacity, project underwriting and market need. The State will notify the CHDO of its approval specific to the development of a particular project. The State does not accept certifications of other participating jurisdictions.

CHDO Applications
For Local Program homebuyer projects, the proposal must be for acquisition and/or housing rehabilitation of vacant, sub-standard existing single family (1-4 unit) housing homebuyer properties or new construction of single family (1-4 unit) homebuyer properties. The projects must be developed or sponsored by the CHDO. Upon completion, the housing must be for sale to HOME eligible, first-time home buyers. The CHDO must obtain project financing, construct or rehabilitate the dwelling
units and have title to the property during the rehabilitation/construction period. Upon completion of homebuyer projects, the HOME loan obligation must be transferred to a HOME eligible buyer.

**Technical Assistance**

The State conducts outreach and may provide technical assistance to awardees of State HOME funds and other partners. Consultants may be made available by means of technical assistance providers available to the HTFC. Not-for-profit intermediaries, designated by HUD, are involved in the provision of technical assistance. Prior to requesting proposals for the award of HOME funds, outreach is provided to assist potential applicants. During the year, seminars and clinics are held that focus on particular topics related to the HOME program. Staff maintains frequent contact with CHDOs. When it is determined that a group may benefit from individual technical assistance (from staff, a consultant, or a not-for-profit intermediary), appropriate referrals are made. The State intends to continue these efforts in the future, to the extent that available resources permit.

**Additional Project Specific Assistance**

Additional assistance may be made available to CHDOs in the form of technical assistance, site control loans, and seed money loans, in accordance with 24 CFR Part 92 Subpart G (Community Housing Development Organizations). The State will also work with the HUD-designated not-for-profit intermediary organizations to promote CHDO participation.

**NYS HOME Local Program Homebuyer Assistance**

HOME funds may be used to finance the acquisition and/or rehabilitation of single family housing (1-4 units), condominium and cooperative units for HOME eligible homebuyers. All assisted units must comply with HOME Property Standards at 92.251 upon completion.

**Housing Counseling**

The 2013 HOME Final Rule at 92.245(a)(3) requires that all homebuyers that receive HOME assistance or purchase a unit developed with HOME assistance must receive housing counseling. Prior to purchase, a "Certificate of Completion" for appropriate homebuyer counseling will be required for all assisted homebuyers. Homebuyer counseling is an eligible activity in the HOME Local Program, however, it is only eligible for homeownership counseling attributed directly to a beneficiary that actually purchases a HOME assisted unit.

**Description of Activities**

**Homebuyer Activities**

**Acquisition**

Down payment and/or closing cost assistance: HOME funds may be used to provide down payment and/or closing cost assistance to assist eligible home buyers to purchase an affordable home.

If HOME funds are used to assist a homebuyer who has entered into a contract to purchase housing to be newly constructed, the homebuyer must qualify as a low-income family, at the time the contract is signed.

**Acquisition and Housing Rehabilitation**

HOME funds may be used to fund home purchase assistance that includes moderate housing rehabilitation. Projects may provide assistance to home buyers for down payment and/or closing cost assistance and include funds for moderate housing rehabilitation,
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HOME

testing for health and safety issues, testing for lead based paint issues, energy efficiency and conservation measures and other improvements to enhance long term, sustainable affordability.

Moderate housing rehabilitation must be completed within 6 months from the date of purchase. The new homeowner is not able to reside in the unit until after documentation that all health and safety hazards have been repaired. The unit must comply with HOME Property Standards at 92.251, housing rehabilitation standards and code requirements upon completion.

CHDO Homebuyer Assistance

HOME funds may be used for acquisition and/or housing rehabilitation of existing, vacant, sub-standard, single-family (1-4) unit homebuyer properties and for new construction of single family (1-4 unit) homebuyer properties. The projects must be developed or sponsored by the CHDO. Upon completion, the housing must be for sale to HOME eligible, first-time home buyers.

Lease to Purchase

These projects may use HOME funds to provide a Lease to Purchase option in combination with a CHDO developed or sponsored homebuyer program. Ownership must be conveyed within 36 months of signing the lease-purchase agreement, or within 42 months of project completion. The affordability period of the unit commences when ownership of the unit is conveyed to the homebuyer. If at the end of the 36-month period, the household occupying the lease-purchase unit is not eligible or able to purchase the unit; the CHDO has an additional six months to identify an eligible homebuyer to purchase the unit. In all cases, if a homebuyer does not purchase the unit by the end of the 42-month period, it must be converted into a HOME rental unit.

Conversion from Homebuyer Unit to Rental Unit

Any HOME homebuyer units that have not been sold to an eligible homebuyer within 9 months of construction completion must be converted to HOME eligible rental units or the CHDO must repay the HOME investment. CHDO Projects must certify and provide a written process for assurance that the CHDO understands and will be in compliance with HOME rental unit regulations and will address rental conversion proceeds of sale and budgetary issues.

Homeowner Rehabilitation Activities

HOME funds may be used to assist existing homeowners with the rehabilitation of owner-occupied units. Housing rehabilitation work must be performed according to HTFC’s housing rehabilitation standards and comply with HOME Property Standards at 92.251, housing rehabilitation standards and code requirements upon completion.

LPAs may not undertake some stand-alone forms of special purpose homeowner repair programs, such as Weatherization, Emergency repair or Handicapped accessibility programs, however, these types of activities may be undertaken as part of a comprehensive housing rehabilitation project, if the property meets or will comply with HOME Property Standards at 92.251, housing rehabilitation standards and code requirements upon completion.

Manufactured Home Replacement Activities

HOME funds may be used to assist in the replacement of sub-standard, owner-occupied manufactured housing. The intent of this program is to replace, rather than rehabilitate, sub-standard manufactured housing. Replacement of existing manufactured housing with new manufactured housing shall be considered homeowner occupied housing rehabilitation for the
purposes of the State HOME Local Program; however, it may be considered new construction for the purposes of environmental review, depending on the footprint size of the replacement.

Replacement of existing manufactured housing units with any other type of newly constructed housing shall be considered homeownership assistance for the purposes of the State HOME Program.

Replaced manufactured housing must meet the Manufactured Home Construction and Safety Standards at 24 CFR Part 3280 and HOME Permanent Foundation Requirements at 92.251(e) upon completion. All newly constructed manufactured housing and housing that replaces an existing substandard unit (under the definition of “reconstruction”) must be on a permanent foundation.

All mobile or manufactured homes must be replaced with new (not used), HUD Certified, ENERGY STAR qualified manufactured homes.

Rental Unit Rehabilitation Activities—Single-family (1-4 unit)

The State will allow rental units to be rehabilitated with HOME funds in the Local Program when an owner-occupant resides in a single family (1-4 unit) property as their principal residence or when a homebuyer purchases a single family (1-4 unit) property and will reside in the property as their principal residence.

All units and common areas in the property must be rehabilitated to eliminate health and safety hazards and must comply with HOME Property Standards at 92.251, housing rehabilitation standards and code requirements upon completion.

NYS HOME Capital Projects Program

Eligible Activities

Site Specific Multi-Family Rental

The State provides HOME funds for acquisition, rehabilitation, and construction for site-specific multi-family rental projects. Projects which will: serve large families (households with five (5) or more persons) by including units with three (3) or more bedrooms; serve certain special populations; follow green building initiatives, include visitability and energy efficiency practices; support community revitalization efforts; preserve existing affordable housing resources; or collaborate with other governmental agencies, may receive selection preference.

Specific selection criteria are included in the Request for Proposals that is issued subsequent to the Notice of Funding Availability.

HOME funds awarded to CHDOs which own, sponsor, or develop a site specific multi-family rental project are counted toward the required fifteen percent (15%) annual set aside of funds for projects developed by CHDOs. The CHDO must hold title to the property for the affordability period or transfer the property to a pre-identified HOME eligible non-profit. The proposal must identify the source of construction financing, if other than HOME Program funds. HOME program funds may be used as construction or permanent financing. The State will work with CHDOs to identify construction financing opportunities. If the State determines that a proposal may be accomplished at a lower cost to the State than proposed, less will be awarded. In order to safeguard federal HOME funds, the State prefers to provide HOME capital funds as permanent financing. However, depending on the project requirements, providing HOME capital funds as construction financing may be considered.
Multi-Family Rental Refinancing of Existing Debt
The use of HOME funds to refinance existing debt secured by site specific multi-family housing is eligible only when HOME funds are loaned to rehabilitate a project, and refinancing is necessary to permit or continue affordability. When HOME funds are utilized for this purpose, a minimum of $6,000 per unit must be invested. The project sponsor must clearly demonstrate that disinvestment in the property has not occurred; the long term needs of the project can be met; and that the targeted population can be served over the extended affordability period. HOME funds will be available to maintain current units and/or create additional units.

All units assisted with HOME funds will have an affordability period of no less than 15 years or no more than the maximum term of the original contract. Investment of HOME funds will be jurisdiction-wide, and under no circumstances will they be used to refinance multifamily loans made or insured by any federal program, including CDBG.

Other HOME Program Requirements

Forms of Investment
The State will permit HOME funds to be invested as loans, grants, deferred payment loans, and other types of investment permitted by the regulations in housing rented or owned by eligible households, or multi-family rental, condominium or cooperative projects developed for occupancy by eligible households.

Any applicant who proposes to use any other form of investment not described in 24 CFR 205(b) (Forms of Assistance) must include a description of the form of investment, justification for the need for the form of investment, and a description of the proposed means of securing the investment, if any, in the application for HOME funds. The State will not permit other forms of investment without the prior approval of HUD.

The State will award HOME funds for homebuyer assistance and for rehabilitation of owner-occupied single family housing and will use the HOME affordable homeownership limits for the area as provided by HUD. LPAs and CHDOs may be able to determine the 95 percent of the median area purchase price and set forth the information in accordance with 24 CFR 92.254(a)(2)(iii) for State approved programs or projects. This determination must receive State and HUD approval prior to committing HOME funds to a program or project.

Affirmative Marketing/Minority Outreach Requirements
The State requires all HOME funded grantees to comply with 92.351 to affirmatively market all HOME funded programs. They must provide information to and otherwise attract eligible persons, in the housing market area, to the available housing, without regard to race, color, national origin, sex, religion, familial status, or disability.

Affirmative Marketing Procedures
(i) When informing the public, owners, and potential tenants about Federal fair housing laws and the State’s affirmative marketing policy, the Equal Housing Opportunity logotype or slogan must be used in all press releases and solicitations for owners and prospective applicants. Documentation must be provided that written communication about HOME funded programs has been distributed to fair housing and other groups;

(ii) Affirmative marketing procedures must be used to attract potential applicants through the use of corporate commercial media, use of community contacts, use of the Equal Housing Opportunity logotype or slogan, and display of the fair housing poster;
(iii) Program information must be distributed to inform and solicit applications from persons in the housing market area who are not likely to apply for the housing program or the housing, without special outreach (e.g., through the use of community organizations, places of worship, employment centers, fair housing groups, or housing counseling agencies);

(iv) Records must be kept documenting and describing actions taken to affirmatively market the program and units, along with accurate records to assess the results of these actions;

(v) The State will annually assess the success of affirmative marketing actions during annual program monitoring. Corrective actions may be taken where affirmative marketing requirements are not met.

**Minority and Women Business Enterprise (M/WBE) Outreach Procedures**

Grantees are required to adopt affirmative marketing procedures and meet the following requirements:

The State requires all HOME funded grantees to adopt affirmative marketing procedures and include, to the maximum extent feasible, minorities and women, and entities owned by minorities and women (M/WBEs), including, without limitation, real estate firms, construction firms, appraisal firms, management firms, financial institutions, investment banking firms, underwriters, accountants, and providers of legal services so that M/WBEs are hired in the procurement of property and services for HOME assisted projects.

HOME funded grantees must adhere to the following to ensure M/WBE participation:

- To attract more potential M/WBE bidders, when procuring property and services for HOME funded activities, grantees must widen the pool of outreach and bid advertisement within the service area and surrounding communities.

- Minority outreach activity and procurement must be documented through written communication. The State will accept dated e-mail and/or fax reports documenting bid outreach, confirmation in writing from a potential bidder, or other approved means as approved by the State, to document compliance with outreach and procurement.

- Solicitations must be marketed to contractors on the NYS Empire State Development Certified Contractor list.

- Solicitations must be marketed to local government, county, and/or non-profit qualified contractor lists located in the service area and surrounding communities.

- All solicitations must receive a minimum of three bids in order to award a contract.

- All contractors must be verified not to be on HUD’s debarred contractor list.

Contractors hired to perform HOME funded activities must also follow the above when soliciting services for HOME funded projects.

**Preference - Limiting Beneficiaries**

The State may allow NYS HOME Local Program funded State recipients, Subrecipients and CHDOs to design eligible HOME program activities that may limit beneficiaries or give preferences to persons in certain occupations, such as police officers, firefighters, or teachers. Any limitation or preference must not violate nondiscrimination requirements in 24 CFR 92.350. Limiting programs or giving preferences to students or a group of all employees is not permitted. The preference or limitation must be approved by the State prior to program execution.
NYS HOME Local Program Homebuyer Recapture/Resale Provisions
When HOME funds are used to assist a household in the purchase of a unit, restrictions will be placed on the unit to ensure compliance with the HOME resale and recapture requirements described in 24CFR 92.254(a)(5). All Recapture and Resale mechanisms used to secure the affordability of the HOME assisted unit must be recorded in accordance with State recordation laws.

Recapture
Under most circumstances (except as noted below under Resale), homeownership projects undertaken by a State recipient or sub-recipient will be subject to recapture. The homebuyer assistance will be secured by means of a note and mortgage given to HTFC by the low-income household being assisted. A standard form of the note and mortgage is provided to State Recipients, sub-recipients and CHDOs by HTFC.

The amount of the note and mortgage is the “homebuyer assistance”. It includes:

- Any HOME funds provided to the buyer at time of purchase (down payment, closing cost or housing rehabilitation) to assist with the purchase, whether provided directly by the program administrator or by the developer using funds provided by the program; and

- Any reduction in the purchase price from fair market value to an affordable purchase price or amount required to be contributed by the buyer through buyer funds or other mortgages.

If there is no direct homebuyer assistance and a development subsidy is provided, then the resale method outlined below must be used.

Affordability Period – The period of affordability specified in the note and mortgage will be the minimum period for the project as specified in 24 CFR 92.254(a), sections (4) and (5). The following table outlines the required minimum affordability periods:

<table>
<thead>
<tr>
<th>If the homebuyer assistance in the unit is:</th>
<th>The period of affordability is:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under $15,000</td>
<td>5 years</td>
</tr>
<tr>
<td>$15,000 to $40,000</td>
<td>10 years</td>
</tr>
<tr>
<td>Over $40,000</td>
<td>15 years</td>
</tr>
</tbody>
</table>

The affordability period will be determined by the amount of homebuyer assistance.

Amount subject to recapture -- If the housing does not continue to be the principal residence of the assisted household, due to sale, foreclosure, or any other event, the note and mortgage will require repayment of the amount of HOME funds subject to recapture at the time the event occurred. The amount of recapture permitted in the event of a voluntary or involuntary sale is based on a combination of Owner Investment Returned First (as described in 92.254(a)(5)(ii)(A)(4)) and Pro rata reduction (as described in 92.254(a)(5)(ii)(A)(2)).

Recapture is limited to the net proceeds of the sale, which is defined as the sales price minus superior debt and seller paid closing costs and include only the following items to the extent actually incurred: broker’s commission, reasonable attorney’s fees, and any transfer tax or recording fee payable by the seller pursuant to state statute or local ordinance in connection with the conveyance.
Upon transfer, whether voluntary or involuntary, the net proceeds of the sale will be determined and distributed as follows, to the extent proceeds are available:

1. Owner shall first be reimbursed from the net proceeds of the sale, if any, for the following:
   - The down payment made at the time of the initial purchase of the Property, if any;
   - The principal amortized on superior debt during the affordability period, if any; and
   - The verified cost of capital improvements to the Property, if any.

2. The HUD Program Administrator shall then be repaid the Recapture Obligation to the extent there are sufficient sale proceeds remaining. The Recapture Obligation is the amount of homebuyer assistance, as defined above. It will be reduced on a pro rata basis (by 1/ [number of years of affordability period]) during the affordability period at the end of each complete year of the affordability period. For example, if a 10 year affordability period applies, and the homebuyer sells at the end of Year 4, then the amount of the note is reduced by 40%. If the HTFC incurs any costs in collecting the Recapture Obligation secured by the Note and Mortgage, including but not limited to reasonable attorney's fees, such costs will be added to the Recapture Obligation and will also be secured by this Note and Mortgage. If the remaining net proceeds are insufficient to repay these amounts, the remaining net proceeds will be considered as full satisfaction of the recapture obligation.

3. The remainder of the net proceeds, if any, shall be retained by Owner.

HOME funds that are used as a development subsidy, and are not part of the homebuyer assistance, will not be subject to recapture from the homebuyer.

Recapture will only be made from net proceeds of sale. If there are no net proceeds of sale, then no recapture shall be made.

HTFC requires that all recaptured funds and program income earned by a State recipient, sub-recipient or CHDO to be returned to the HTFC within 30 days of receipt for reallocation in accordance with the method of distribution of funds described elsewhere in this Plan.

HTFC will allow, in compliance with 92.254(a)(5)(ii), the assumption of a recapture obligation by a subsequent eligible, low-income homebuyer, when no additional HOME assistance is provided to the subsequent homebuyer. The subsequent homebuyer will assume and complete the original terms and conditions of the recapture obligation of the original homebuyer.

**Resale**

Under most circumstances, the recapture provisions outlined above will be used in HOME homebuyer activities. However, resale restrictions may or must be used under the following circumstances:

- When HOME Program funds are used only as a development subsidy for the construction or renovation of homeownership housing, and no homebuyer assistance is provided, resale restrictions must be used instead of recapture restrictions as described above.

- Resale restrictions may also be used at the request of the LPA when HOME funds are invested in: a larger homeownership development, a condominium or cooperative project; projects where a substantial per-unit investment of subsidy is provided; local markets with predominantly high home sales prices, rapidly appreciating housing costs, or where affordability will not be preserved by unrestricted sales of assisted units. HTFC approval of the conditions warranting the use of a resale restrictions is required.
Resale restrictions are also used when land trusts own the property. HOME resale restrictions will be enforced through the land trust ground lease mechanism.

Resale restrictions will ensure that housing assisted with HOME funds is made available for resale only to HOME program eligible low-income households that will use the property as their principal residence.

Resale will be enforced by means of a HTFC provided Restrictive Covenant and Resale Restriction and/or deed restriction that runs with the title to the land, unless the project is located in an area of “presumed affordability” that meets the conditions described in 92.254(a)(5)(i)(B). Such areas of presumed affordability must be reviewed and approved by the HTFC and HUD.

HTFC will permit the use of notes and mortgages in addition to, but not in lieu of the restrictive covenant and resale restriction and/or deed restriction, to secure the rights of HTFC and to recover HOME funds in the event of non-compliance or adverse transfers.

The statute and rule (92.254(a)(5)(i)(A)) provides that the restriction may be extinguished by a third-party lender in the event of foreclosure, transfer in lieu of foreclosure or assignment of an FHA mortgage in order to clear title. HTFC will permit Local Program Administrators to use rights of first refusal or other means to intervene and preserve the affordability of the unit.

**Affordability Period** -- The following table outlines the required minimum affordability periods for homebuyer projects that are subject to resale restrictions:

<table>
<thead>
<tr>
<th>If the total HOME investment in the unit is:</th>
<th>The period of affordability is:</th>
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</thead>
<tbody>
<tr>
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</tbody>
</table>

The period of affordability is determined by the total investment of HOME funds in the unit, regardless of whether or not the funds are reflected in buyer financing.

Low-income households eligible to purchase properties restricted by resale provisions must be households whose annual incomes do not exceed 80% of the median income for the area as determined by HUD with adjustments for family size and the housing must be occupied by the low-income household as its principal residence throughout the affordability period.

If the assisted property is sold while under the resale restrictions, the home must be sold to a HOME eligible buyer approved by HTFC or its Local Program Administrator.

The price at sale must provide the original HOME-assisted homebuyer a fair return on the investment and be affordable to a reasonable range of low-income buyers. Therefore, sales price during the affordability can occur at market value, with the following limitations:

- **Fair return to seller** – The price shall not exceed a price that results in net proceeds (after senior debt and sales costs) to the seller that exceeds: (1) the reimbursement of the original owner’s down payment made at the time of initial purchase, if any; (2) the verified costs of capital improvements to the property if any; and (3) principal amortized on the senior debt during the period of ownership. These net proceeds may be adjusted for increases in home prices, using the Housing Price Index (HPI) in the local market during the period of affordability.
Affordable to range of low-income buyers – The sales price also cannot exceed a price that is affordable to households at or below 80% of area median income (AMI). The HTFC defines “affordable price” as a price at or below the amount that a low income family (at or below 80% AMI) in which the family is paying no more than 35 percent of their monthly income for the payment of mortgage principal and interest, property taxes and insurance.

The seller must have the sales price approved by HTFC or its Local Program Administrator, in addition to approval of the HOME eligible buyer. If the fair market value of a HOME assisted property subject to resale provisions is more than what is affordable to the subsequent low-income purchaser, then additional HOME assistance may be given by HTFC or its local program administrators.

NYS HOME Local Program - Monitoring LPAs and CHDOs
The State has implemented monitoring standards and procedures required for monitoring local program administrators, including both local governments (State recipients) and not-for-profit organizations (Sub-recipients) and CHDOs selected to administer HOME Local programs. Each is monitored annually for compliance with federal program requirements and with the terms of the contract with HTFC. This annual monitoring may take the form of either a desk audit or an on-site review. However, each program awarded funds will be monitored on-site at least once during the contract term. State recipient, Sub-recipient and CHDO administrative plans are also reviewed closely during the project selection phase to ensure capacity to comply with program requirements. The State has developed a risk-based monitoring plan in compliance with 92.504(d).

Selection: The State reviews funding applications to ensure compliance with the statutory provisions regarding: project eligibility; fiscal and development/management capability; proposed tenancy of assisted projects; undertaking of affirmative fair housing, equal opportunity, drug-free environment, and other requirements applicable under NAHA; housing quality, lead-based paint standards, comply with HOME Property Standards at 92.251, housing rehabilitation standards and code requirements upon completion, federal and State environmental review; and prior audit history.

Project Desk Audits: in-house monitoring regularly involves the use of IDIS and the Statewide Housing Activity Reporting System (SHARS) reports and telephone communication with project recipient staff. The IDIS and SHARS reports are used to track performance in the following areas: production (commitment to specific projects and funds expended for completed units); regulatory compliance (income group targeting, tenant assistance, unit affordability, matching requirements); performance in meeting federal- and State-identified goals and targets; trends in committing and completing projects; tenant characteristics; project selection characteristics; and leveraging of public and private funds.

Program Implementation Monitoring: HTFC’s “Monitoring Guide for State Recipients and Sub-recipients” explains all program monitoring requirements and is available on OCR’s website. The guide covers all relevant regulatory requirements, includes site inspection forms and checklists for staff, and includes guidance for recipients to understand how staff implements monitoring procedures and how to set up files and establish program operating procedures to ensure full compliance.

Post-completion Monitoring: Post-completion monitoring of local programs is limited in scope. For home buyer and owner rehabilitation programs, the resale and or recapture requirements are self-enforcing through the recorded note and mortgage, restrictive covenant or deed restriction documents, however, LPAs and CHDOs are required to annually monitor to ensure beneficiaries of HOME assisted housing occupy the unit as their principal place of residency during the period of affordability.

Only a prior Local Program administered small rental rehabilitation program would have ongoing occupancy compliance that would require more extensive ongoing monitoring. In such cases, the State will review selected tenant and project files to ensure that tenant selection, tenant certification, and unit
inspection activities have been undertaken consistent with the HOME regulations.

**On-site Monitoring:** At least once during the term of a contract, OCR staff monitors Local Programs for both fiscal and programmatic compliance through periodic site visits conducted by regional office staff. In addition to examinations of program and project records for statutory and regulatory compliance, staff inspects project sites to ensure that work is being completed as reported, and to verify that work is in compliance with HOME Program property, housing rehabilitation standards and NYS Code. Staff also provide technical assistance, examine the integration of the program with overall State goals (including how the program addresses community needs), any barriers to operation and strategies to make the program more effective.

**Other Monitoring of LPAs and CHDOs:** Routine processing of setup reports, disbursement requests and other paperwork submitted to the State provides additional opportunities to monitor program activities. Requests for reimbursement are examined to ensure that only reimbursement for approved program expenditures is being sought. If a program report does not accompany the voucher or if information submitted is problematic, the voucher is returned. Local Program Administrators are required to report to the State annually detailing information relating to program start-up and implementation, funds expended, service to special needs populations, minority participation and updated schedules for completion.

**NYS HOME Capital Projects Program - Monitoring Multi-family Rental Projects**

The following briefly describes the procedures employed by the State to monitor grantees who are awarded HOME funds to develop multifamily rental projects.

**Selection** – The State reviews funding applications to ensure compliance with the statutory provisions regarding: project eligibility; fiscal and development/management capability; proposed tenancy of assisted projects; undertaking of affirmative fair housing, equal opportunity, and other requirements applicable under the National Affordable Housing Act (NAHA); housing quality, lead-based paint standards, and the New York State Building Code compliance and federal and State environmental review.

**Construction Monitoring** – The State monitoring includes the review of: disbursement requests for payment of construction draws; change orders; retainage amounts for unfinished work (if construction financing is provided); and regular inspection of the construction activity and appropriate follow-up. Upon completion, documentation of compliance with new construction and rehabilitation standards described in the HCR Design Handbook, and with applicable building codes, is assembled for each project.

**Affirmative Marketing-construction Monitoring** – Includes the annual review of affirmative marketing guidelines under 24 CFR 92.351(a). Implementation of affirmative marketing plans is reviewed through a series of interview or survey questions regarding tenant selection procedures, the waiting list, advertising, and the composition of the project. If the review occurs as part of a site visit, files are also reviewed.

**Pre-occupancy Meeting** – The State monitors HOME multifamily rental projects through HCR’s Office of Housing Management (OHM), beginning with a pre-occupancy meeting approximately 90 days before rent-up. All HOME requirements are covered, and the developer/manager is provided with the HCR Capital Programs Manual and HUD Fair Housing Booklet. The approved project affirmative marketing plan is discussed, focusing on tenant selection procedures and the waiting list to ensure compliance with 24 CFR 92.351(a).

**Post-construction Monitoring** – HOME rental projects are subject to periodic on-site visits and desk audits to ensure ongoing compliance with HOME regulations involving tenant selection and income
eligibility, rents charged, housing quality, file maintenance and financial reporting. These monitoring activities are performed by HCR agency employees who periodically visit the project management offices, review tenant files and application logs, sample financial records, and inspect units to verify compliance with housing quality standards as a minimum level of habitability.

A regulatory instrument is recorded against the title to the real property for each project. It is enforceable in the event of default by recourse to the project for noncompliance with statutory or regulatory requirements, including any unapproved proposed resale or refinancing of the project.

The State’s audit policy is substantially equivalent to the 24 CFR Part 84 requirements identified for HOME funded not-for-profits. Public entities are subject to federal single-audit requirements and the related cost policies and compliance supplements and are expected to submit a copy of that audit to the State. In addition, there may be certain items that pertain to non-federal funds granted by HCR, as required.
Section 91.320(k)(3) Emergency Solutions Grants (ESG) Program

“The State shall identify the process for awarding grants to State recipients and a description of how the State intends to make its allocation available to units of local government and nonprofit organizations (including community and faith-based organizations).”

Overview

The New York State Office of Temporary and Disability Assistance (OTDA) administers the Emergency Solutions Grants (ESG) Program for New York State (NYS) through which it coordinates activities to enhance the quality and quantity of homeless facilities, services for homeless persons including rapid re-housing and services to those at risk of homelessness. As a result of regulation changes resulting from the HEARTH Act, in 2011 NYS OTDA combined ESG funds with NYS funds dedicated in the State budget for similar activities to form one cohesive program entitled Solutions to End Homelessness Program (STEHP). By forming this program, OTDA facilitated the State's transition to requirements as established by the Homeless Emergency and Rapid Transition to Housing (HEARTH) Act, which amends and reauthorizes the McKinney-Vento Homeless Assistance Act. In addition, the STEHP program has streamlined the application process for its community partners and ultimately increases the effectiveness and coordination of services to homeless or near homeless individuals and families in the State. The first set of STEHP contracts were in effect from 2011-2014 with contracts ending September 30, 2014. A Request for Proposals (RFP) is expected to be released summer 2014 soliciting STEHP providers. From the ESG allocation of $5,377,468, NYS will use $5,108,595 towards programming and reserve $268,873 for administration in the 2015 program year. NYS will add $10,237,494 for a total of $15,346,089 dedicated to STEHP programming. Contracts will be in effect for a total of five years.

Strategic Plan Objectives, Outcomes and Indicators

The STEHP Program addresses the suitable living environment and the provision of decent housing objectives of the State’s Strategic Plan. Approximately 50% of the funding is allocated to street outreach, drop-in center, shelter and rapid rehousing activities. The other 50% of the funding is allocated to prevention activities. The 2015 Program Year projects a total of approximately 49,095 unique individuals being served as follows:

Objective: Decent Housing

In order to provide decent housing for individuals and families at-risk of homelessness or to those that are already homeless, the STEHP Program will fund and administer homelessness prevention activities as well as rapid rehousing activities in order to alleviate potential homelessness and provide low-income households with the services necessary to build housing stability. The following outcomes will be achieved in 2015:

Outcome: Increase Availability/Accessibility

Increase availability/accessibility by developing and implementing homelessness prevention activities and rapid re-housing activities including, but not limited to, legal services, mediation programs, and rental subsidies for individuals and families at-risk of homelessness or for those that have become homeless.

Objective-outcome category = DH-1 (see HUD Table 3C for ESG on page 46)

Key Indicator: Number of individuals or families at risk of homelessness receiving homelessness prevention and number of homeless individuals or families receiving rapid re-housing services. It is estimated that 36,133 unique individuals will be served.

Objective: Suitable Living Environment

To provide a suitable living environment for homeless individuals and families, the STEHP
Program will fund and administer a wide range of emergency and transitional shelter programs for homeless persons as well as related services to alleviate homelessness and provide households with the support services necessary to build self-sufficiency. The following outcomes will be achieved in 2015:

**Outcome: Increase Availability/Accessibility**
Increase availability/accessibility by providing services to homeless persons including, but not limited to, employment, physical health, mental health, substance abuse, and educational services. Increase availability/accessibility by funding shelter maintenance and operating costs (rent, repairs, security, fuel, equipment, insurance, utilities, food, and furnishings, etc.).

**Objective-outcome category = SL-1**

**Key Indicator:** Number of individuals or families receiving services and/or staying in shelter housing. It is estimated that approximately 13,397 unique individuals will be served.

### HUD Table 3C (Optional)

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<thead>
<tr>
<th>Objective-Outcome Category*</th>
<th>Performance Indicator</th>
<th>Expected Number of Individuals</th>
<th>Activity Description</th>
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<td>Homelessness Prevention and Rapid Re-housing</td>
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<tr>
<td>SL-1</td>
<td>Total Individuals Served</td>
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<td>Services and Shelter Operations</td>
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</table>

*Some duplication occurs between those receiving Rapid Re-housing and Services/Shelter Operations.*

### Objective-Outcome Categories

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<th>Objective</th>
<th>Outcome</th>
<th>Availability/Accessibility</th>
<th>Affordability</th>
<th>Sustainability</th>
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<tr>
<td>Decent Housing</td>
<td>DH</td>
<td>DH-1</td>
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<td>Suitable Living Environment</td>
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<td>Economic Opportunity</td>
<td>EO</td>
<td>EO-1</td>
<td>EO-2</td>
<td>EO-3</td>
</tr>
</tbody>
</table>

### Resources
During calendar year 2015, the period covered by this Action Plan, approximately $5,377,468 from HUD will be used to support ESG activities. After deducting 5% for the State’s administrative share ($268,873), a total of $5,108,595 ESG funds will be allocated to contracts, along with New York State funds to distribute $15,346,089 to contractors across the State performing ESG eligible activities through the STEHP Program.

### ESG Program Matching Funds
Although New York State will contribute matching state funds in a greater amount than is required for the ESG program, there is a matching funds requirement stipulated in the 2014 STEHP RFP. Therefore grantees will provide matching funds from other sources in the amount of 25% of their grants. These other sources may include in-kind contributions, local share funding, or a combination of both. Funds
used to match a previous ESG grant may not be used to match a subsequent grant award. In addition, funds awarded must not supplant existing funds used for ongoing activities. Grantees must demonstrate clearly that funds will be used to develop new programs or enhance/continue those in existence.

In addition, OTDA administers several programs designed to alleviate homelessness and provide low-income households support services necessary to build self-sufficiency. These programs include:

- Homeless Housing and Assistance Program (HHAP)
- New York State Supportive Housing Program (NYSSHP)
- Housing Opportunities for Persons With AIDS Program (HOPWA)
- Operational Support for AIDS Housing Program (OSAH)
- Family Shelter Program
- Emergency Assistance Re-housing/Rent Supplement Program
- Preventive Housing Subsidy Program
- Negotiated Rates Program
- Emergency Shelter Allowance for Persons with AIDS

Activities – Priority Needs
OTDA has taken full advantage of the flexibility of the ESG Program to fund a wide range of services which address critical gaps in the housing continuum of care across New York State. In 2015, as in past years, the State will fund an array of projects designed to strengthen this continuum.

Funded projects will support the continuum of care, as follows:

- **Outreach and Assessment** – street outreach programs, mobile outreach vans, food pantries and soup kitchens (with outreach components), storefront operations, etc.
- **Emergency Services** - food pantries, soup kitchens, day drop-in centers, emergency shelters, overnight accommodations, drop-in medical care, short-term cash assistance for utilities, rent, etc.
- **Transitional Housing** – transitional housing programs, post relocation services, support services, etc.
- **Permanent Housing** – legal interventions to prevent evictions, homeless re-housing assistance, advocacy for entitlement benefits, cash assistance for security deposits and rental assistance, and support services to stabilize in housing, etc.

For Program Year 2015, STEHP funds will be distributed among eligible activities to community partners as follows:

- Street Outreach, Drop-in Center, Shelter and Rapid Re-housing 50%
- Homelessness Prevention 50%

As discussed in the Needs Assessment section of the Consolidated Plan, when selecting proposals for funding, OTDA gives special priority to projects that fill identified gaps in the continuum of care in various regions of the State. Furthermore, special priority is given to applications that provide supports and services to projects funded under the Homeless Housing and Assistance Program (HHAP), New York State’s capital development program for homeless housing.

Methods of Distribution
New York State will release a competitive Request for Proposals (RFP) under the STEHP Program in 2014. In 2015, $15,346,089 in combined ESG and New York State funds will be distributed to those not-for-profit organizations and local governments that receive awards. New York State anticipates approximately 49,095 unique individuals will benefit from activities funded by this program.
The following are the criteria used to evaluate and select proposals for funding under New York State’s STEHHP Program:

- Applicant agency must meet all State and federal requirements as a threshold criteria for an award.
- Demonstration of need within the proposed project area for the type of housing and/or services proposed.
- The appropriateness and quality of the site, the design and support services proposed for the population to be served.
- Evidence of the applicant’s ability to develop the proposed project, expend all funds within the required time-frames, and to operate the project over the required contract period.
- Evidence of the applicant’s ability to provide, either directly or through referral, the appropriate support services.
- The appropriateness of plans for participant selection and the consistency of these plans within the intent of the Program.
- The reasonableness of the total project cost and the amount requested, and the eligibility of proposed expenditures.
- Evidence that matching funds are firmly committed and available for obligation and expenditure.
- Evidence that the program functions as a part of a local Continuum of Care, or similar body.
- Evidence that the applicant has approval for its proposed program from the local Department of Social Services.
- Evidence that the focus of the project is on enabling participants to achieve the highest level of self-sufficiency possible.
- Evidence that the project will report client level data in the local Continuum of Care Homeless Management Information System (HMIS) Database, or comparable database.
- Evidence of the financial feasibility of the project over the required operating period.
- The appropriateness of the qualifications and backgrounds of the personnel and staff to be assigned to the project.

Priority is given to:

- Projects that demonstrate the provision of materials in alternative formats for persons with disabilities (i.e. Braille, audio recording).
- Projects that have been developed with New York State capital funds.
- Projects outside of directly entitled ESG areas.
- Projects that demonstrate priority housing for homeless persons in Rapid Rehousing programs.
- Prevention and Rapid Rehousing projects that demonstrate employment supports.
- Projects that demonstrate at least an 85% positive housing outcome rate.

OTDA has consistently sought to allocate its ESG funds equitably to all parts of the State that have identified gaps in the emergency housing continuum for homeless individuals and their families. New York State’s ability to fill these gaps is, however, limited by the availability of funds and by the number and type of proposals received in response to the RFP. During 2015, approximately 40% of the funds will be committed to New York City and 60% to counties elsewhere in the State.

Program Monitoring, Report Requirements and Performance Standards

Periodically, recipients of these funds are invited to attend a one-day meeting or telephone conference to discuss the program and contract requirements, including reporting and vouchering. Copies of all applicable federal rules and regulations are distributed along with material developed by OTDA to assist groups with the vouchering and reporting process. These sessions, conducted regionally by the program coordinator, have been well received. Major improvements in the contractor’s adherence to the program requirements have been observed since this activity was initiated.
Contracts entered into by OTDA are subject to on-going monitoring throughout the term of the contract. The primary methods of monitoring include:

- Review of quarterly reports (due twenty days after the end of each quarter).
- Periodic site visits, including review of randomly-selected case files.
- On-going telephone and mailing contact with program staff.

Grantees must ensure that books, records, documents, and other evidence pertaining to costs and expenses under the grant are maintained to reflect all costs of materials, equipment, supplies, services, building costs, and all other costs and expenses for which reimbursement is claimed or payment is made. All expenditures are reported on an accrual basis.

OTDA has direct access to any records relevant to the project, including books, documents, HMIS data, photographs, correspondence and records to make an audit, examinations, transcripts, and excerpts. All records pertaining to the grant including financial audits, budget, plans/drafts, supporting documents, statistical records, etc., are retained for a period of at least four years following submission of the final expenditure report. In the event that any claim, audit, litigation, or state/federal investigation is started before the expiration of the record retention period, the records are retained by the grantee until all claims or findings are resolved.

The contractual agreement requires grantees to submit quarterly and final reports based on data entered into HMIS. Quarterly reports describe a project’s progress during the quarter through a detailed narrative describing contract activities and the results achieved. Guidelines or criteria, which new grantees developed for eligibility and participation selection, are also appended to the first quarterly report. Significant obstacles or problems in carrying out the contractual obligations are identified, along with plans to overcome these obstacles. Changes in contract staffing are addressed and resumes provided for new staff. To meet HUD reporting requirements, statistical data is also reported to track the type of activity carried out, and the number of individuals and families assisted, including data on the racial/ethnic characteristics of the participants. Other related data that are required by the Integrated Disbursement and Information System (IDIS) are also collected.

Final reports verify fulfillment of all contractual requirements and tabulate final demographic data on the program participants. They also trigger final reimbursement for contractual activities. As outlined in the contract, a percentage of the grant award is withheld until the final report is received and approved. Grantees are advised that unless all reporting requirements are satisfactorily met, vouchers are not processed for payment.

Site visits by OTDA staff are a critical component of project monitoring activities. The program manager attempts to visit all projects within a contract cycle. The duration of each site-visit is usually a couple of hours, and consists of an overview of the agency and the program, a tour of the site, observation of direct service provision, and meetings with accounting staff. Extensive questions are asked pertaining to the information contained in quarterly reports and based upon the coordinator's knowledge of the program.

Another aspect of monitoring is frequent telephone conversations between program staff and the program coordinator. Contractors call with questions about changes in their program, contract requirements, vouchering, and other issues concerning their program. The program coordinator also initiates telephone calls to question information contained in reports. In unusual circumstances, programs may be requested to submit special reports or any media coverage the program has received.

Finally, prior to annual renewal of contracts, in addition to providing a self-evaluation of the benefits realized by homeless or near homeless household, all grantees’ spending habits and positive housing outcome rates are examined by OTDA staff. Should a contractor not expend at least 75% of the annual
awards amount by the end of an annual funding cycle, or should a contractor not attain a 75% positive housing outcome rate by the end of an annual funding cycle, OTDA reserves the right to adjust the award amount for future years.

Program Specific Requirements for ESG

Written Standards
NYS OTDA expects, and will monitor, the establishment and implementation of the following written standards by its sub recipients:

1. Standard policies for determining eligibility for ESG funded programs, including documenting household income less than 30% of the Area Median Income for Prevention services.
2. Policies and procedures for coordination with other local service and housing providers.
3. Policies and procedures for prioritizing eligible individuals and families.
4. Policies related to Street Outreach.
5. Policies for admission into emergency shelters, case planning while at the shelter, safety in the shelter systems and appropriate discharges from shelter.
6. Policies and procedures for determining whether a family is eligible for rapid rehousing or prevention.
7. Standards for determining the levels of rental assistance to be paid by the agency and by the program participant and whether and how the assistance will be adjusted over time, including but not limited to:
   a. Utility and rental arrears payments may only be issued for a maximum of 6 months.
   b. Rental assistance payments for prevention clients may only be made for a maximum of 24 months over a three year period.
   c. Rental assistance payments for rapid rehousing clients may only be paid for a maximum of 24 months over a three year period.
8. Standards for determining how long participants can be engaged in the program including maximum length of stay.

Description of Continuum of Care
STEHP providers are required to demonstrate how their project fits into existing community and homeless systems without duplicating services. It is the goal of NYS that the homeless service providers use a coordinated intake system in their communities to provide services for families and individuals who are homeless or at risk of becoming homeless. Many communities have developed coordinated intake and assessment systems. They will continue to use those systems to carry out the STEHP program. Some communities standardized their intake forms, while other areas developed a county wide panel that determine eligibility and program guidelines. NYS plans to work with communities who do not have a coordinated system to encourage them to coordinate their efforts so that groups can avoid duplication of services, make program application simple and efficient, and maximize the use of limited resources.

Process for Making Sub-awards
NYS uses the Request for Proposals method to make sub-awards as described in the overview section. Non-entitled areas are prioritized. Current awards are based on the 2014 STEHP RFP.

Performance Standards
In addition to the standards described above and those set by local Continuums of Care, NYS requires certification from grantees to attest to their active participation in the local HMIS. HMIS records are reviewed during monitoring visits. Furthermore, NYS is currently in the process of developing a Data Warehouse to collect state-wide data from local Continuums of Care. Currently the warehouse is accepting data from some Continuums in order to test the upload and validation process. Testing will continue into 2015.
Consultation with Continuums of Care

NYS OTDA is the primary State agency that coordinates services to homeless households and those at-risk of homelessness. Under ESG, OTDA will require each sub grantee to consult with their local Continuum of Care regarding the ESG funded programs. In order to be considered for and to continue to receive funding, each sub grantee needs to demonstrate coordination with the local social services district and the Continuum of Care or other relevant planning committee. Sub grantees are required to submit a certification from their local Continuum of Care that demonstrates coordination and support for the project. The certification ensures that the grantee is working with the local Continuum to allocate funds and develop local performance standards.
Section 91.320(k)(4) Housing Opportunities for Persons with AIDS (HOPWA) Program

For HOPWA funds, the state must specify one-year goals for the number of households to be provided housing through the use of HOPWA activities for short-term rent; mortgage and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities that are being developed, leased or operated with HOPWA funds, and shall identify the method of selecting project sponsors (including providing full access to grassroots faith-based and other community-based organizations).

Overview
The New York State Office of Temporary and Disability Assistance (OTDA) administers the HOPWA program for New York State.

Strategic Plan Objectives, Outcomes and Indicators
Through its 2013 Request for Proposals (RFP), the New York State Office of Temporary and Disability Assistance (OTDA) awarded funds under HOPWA which can be used to address the suitable living environment and the provision of decent housing objectives of the State’s Strategic Plan. It is estimated that in the 2015 program year 650 individuals and approximately 400 households will be assisted as follows:

Objective: Suitable Living Environment
To provide a suitable living environment for low-income persons and their families living with HIV/AIDS, the New York State Housing Opportunities for Persons with AIDS Program will distribute its annual allocation to underserved areas of the State to strengthen the continuum of care and serve special needs.

Outcome: Availability/Accessibility
Increase availability/accessibility by funding HOPWA projects that enable participants to achieve the highest level of independent living, and provide health and supportive services to individuals with HIV/AIDS and their families.

Objective-outcome category = SL-1 (see HUD Table 3C for HOPWA on page 42)

Key Indicator: Number of individuals with HIV/AIDS and their families who have received assistance from programs with HOPWA funding. It is estimated that 650 individuals will be assisted.

Objective: Decent Housing
To provide decent housing for low-income persons and their families living with HIV/AIDS, the New York State Housing Opportunities for Persons with AIDS Program will distribute its annual allocation to underserved areas of the State to strengthen the continuum of care and enhance the provision of both short-term and long-term rental assistance.

Outcome: Affordability
Increase affordability by providing tenant-based rental assistance and/or support to congregate housing units to expand the supply of housing units appropriate for persons with HIV/AIDS and their families.

Objective-outcome = DH-2

Key Indicator: Number of tenant-based, project-based housing, or congregate housing units funded for persons with HIV/AIDS and their families. It is estimated that 320 households will be assisted.
Outcome: affordability
Increase affordability by providing short-term rental assistance to bridge financial gaps in housing thereby allowing individuals with HIV/AIDS and their families to sustain housing stability.

Objective-outcome category = DH-2

Key Indicator: Number of units of short-term assistance provided to individuals with HIV/AIDS-related diseases and their families. It is estimated that 80 households will be assisted.

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<td>Total Households Assisted</td>
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<td>DH-2</td>
<td>Total Households Assisted</td>
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Objective-Outcome Categories

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<td>Suitable Living Environment</td>
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<tr>
<td>Economic Opportunity</td>
<td>EO</td>
<td>EO-1</td>
<td>EO-2</td>
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Resources
During the period covered by the 2015 Action Plan, approximately $2,445,114 will be used to support activities under Round Twenty-Two of this program. After deducting the State’s 3% administrative share, approximately $2,371,761 will be allocated to contracts.

OTDA seeks to distribute its annual HOPWA allocation to underserved areas of the State, thus strengthening the continuum of care serving the special needs of low-income persons living with HIV/AIDS-related illness and their families.

There are no matching fund requirements under the HOPWA Program. Therefore, there is no minimum percentage of non-federal and/or private financing to be leveraged. There are, however, a variety of funding sources at the State and local level that may be used in combination with HOPWA funding. Examples of such programs include:

- Operational Support for AIDS Housing (OSAH)
- Homeless Housing Assistance Program (HHAP, including AIDS set-aside allocation)
- Solutions to End Homelessness Program (STEHP)
- New York State Supportive Housing Program (NYSSHP)
- Continuum of Care Funding
- Emergency Shelter Allowance for Persons with AIDS
- Family Shelter Program
- Negotiated Rates Program

Two of New York State’s programs deserve special mention here because they are an important resource in responding to the housing needs of New Yorkers with HIV/AIDS. These are the Homeless
Housing Assistance Program (HHAP) and the Operational Support for AIDS Housing (OSAH) program.

HHAP is a State-funded program providing capital grants and loans to not-for-profit corporations, charitable and religious organizations, municipalities, and public corporations to acquire, construct, or rehabilitate housing for homeless individuals and families. The program provides capital funding for the development of a broad range of housing options for the very diverse homeless population in the State. Since 1990, HHAP appropriation language has set aside $5 million for the development of housing for people living with HIV/AIDS. In total, HHAP has awarded over $119 million for the development of 1,869 units of housing for families and individuals living with HIV-related illness and/or AIDS. In addition, during SFY 2013-14, HHAC received an allocation of $13,226,000 from the Medicaid Redesign Team (MRT) initiative from NYS Governor Andrew Cuomo to develop permanent supported housing for homeless individuals who are high-cost Medicaid users.

The second State-funded AIDS housing program is OSAH. Beginning in 1994, the State budget has appropriated nearly $1 million annually to provide operational support to projects that have received capital financing through the Homeless Housing and Assistance Program (HHAP) to house homeless persons with HIV/AIDS and their families. This State funding can be used to supplement building operations costs as well as support services costs.

Both HHAP and OSAH exemplify New York State’s commitment to strengthen the continuum of care for persons living with HIV/AIDS and their families. OTDA takes into account the location and types of HHAP and OSAH projects in making decisions regarding the distribution of the State’s HOPWA funds.

Activities - Priority Needs
To assure that its HOPWA Program is adequately addressing the housing needs of persons with HIV/AIDS and their families, OTDA has sought input and guidance from the NY State National Affordable Housing Act (NAHA) Task Force as well as AIDS advocacy organizations. The NAHA Task Force consists of housing providers, advocates, and representatives from other State agencies, including the New York State Department of Health AIDS Institute.

In accordance with the final HOPWA regulations promulgated by the U.S. Department of Housing and Urban Development (HUD), a broad range of housing-related activities may be funded. In the 2015 round (Round Twenty-Three) of HOPWA, New York State will continue with priorities and fund applications proposing a number of different activities.

In its 2013 RFP, the State focused on eight eligible activities grouped into two clusters. The first group was considered to be a higher priority because it actually expands the housing and services available to persons with HIV/AIDS. The second group was considered a lesser priority because it does not directly expand the housing supply and/or because funding could be more readily available from other sources.

- **Group I Program Activities:**
  - Tenant-based rental assistance
  - Support Service Case Management/Housing Case Management (with HOPWA housing)
  - Short-term rent, utilities, or mortgage payments to prevent homelessness
  - Permanent Housing Placement

- **Group II Program Activities:**
  - Support Service Case Management/Housing Case Management (without HOPWA housing)
  - Housing information services (including counseling, referrals, etc.)
  - Facility Based Housing Assistance
  - Resource Identification
The above priorities were used in selecting Round Twenty-Two contracts for 2014, and should remain in effect in 2015-18. Historically, most of the contracts focus on the provision of long-term rental assistance, short-term rental assistance, and support services.

Methods of Distribution

Since the start of its HOPWA Program in 1993, New York State has distributed its HOPWA funds through a periodic competitive bid process. At the end of the multi-year contract OTDA issues a Request for Proposals (RFP) under the HOPWA Program soliciting proposals from not-for-profit organizations. Generally an RFP is released every three to five years. Contracts funded under an RFP can then be renewed without further competition in each of the subsequent years after initial award. OTDA released an RFP for multi-year contracts to start in 2014.

With the exception of the contractors who will receive funding directly from their new Eligible Metropolitan Services Area (EMSA), contracts awarded under the 2013 RFP are eligible for continued funding without competition for a five year period from January 1, 2014 through December 31, 2018. Contracts are continued only if, in the course of the ongoing contract, they have been able to demonstrate success in carrying out activities during the contract year.

OTDA subjects all proposals received in response to an RFP to a rigorous review and selection process. The following is a listing of the criteria established for proposal evaluation and selection established under New York State’s HOPWA Program:

- Demonstration of need within the proposed project area for the type of housing and/or services proposed.
- The appropriateness and quality of the site, the design and/or support services proposed for the population to be served.
- Evidence of the applicant’s ability to develop the proposed project and to operate it over the required contract period.
- The appropriateness of plans for participant selection to serve the target population and the consistency of these plans with the intent of HOPWA.
- The reasonableness of the total project cost and the HOPWA amount requested.
- Evidence of the applicant’s ability to provide, either directly or through referral, the appropriate support services.
- Evidence that the applicant has approval for its proposed program from the local Department of Social Services.
- Evidence of strong linkages with community-based service providers and health care providers (including home health care, primary care, and emergency medical care).
- Evidence that the focus of the project is on enabling participants to achieve the highest level of self-sufficiency possible.
- Evidence of the financial feasibility of the project over the required operating period.
- The appropriateness of the qualifications and backgrounds of the personnel and staff to be assigned to the project.

OTDA estimates that a total of 400 households will be assisted across 41 counties with HOPWA funds during 2015 as follows:

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<tbody>
<tr>
<td>Tenant-based Rental Assistance/Congregate Housing</td>
<td>320</td>
</tr>
<tr>
<td>Short-term Rental Assistance</td>
<td>80</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>400</strong></td>
</tr>
</tbody>
</table>
Geographic Distribution
OTDA consistently seeks to allocate its HOPWA funds equitably to all parts of the State that have identified gaps in the continuum of care for housing persons with HIV/AIDS and their families. HIV/AIDS is found in all 62 counties of New York and includes cases in urban, suburban, and even the most rural areas of the State. In recent years, AIDS cases in upstate rural counties have increased at a higher rate than cases in New York City and the rest of the State, with concomitant increases in the number of homeless persons with HIV/AIDS.

In recent years, the Rochester, Buffalo, and Albany Eligible Metropolitan Services Areas (EMSA) have come online as HOPWA direct entitlement areas. When these cities came online, the grant to New York State was reduced commensurately. Because of the extensive need in upstate areas and the limited availability of HOPWA funds, an executive policy decision was made by OTDA to limit the distribution of the State’s HOPWA allocation to those areas that do not have direct access to HOPWA funds from HUD. Therefore, in the next program year, funding will not be made available in support of any projects serving persons in any of the following HUD EMSAs: New York City, including Westchester and Rockland Counties; City of Islip, including Nassau and Suffolk Counties; the City of Rochester, including Monroe, Genesee, Livingston, Orleans and Ontario Counties, the City of Buffalo, including Erie and Niagara Counties; and the City of Albany, including Albany, Rensselaer, Schenectady, Montgomery, Schoharie and Saratoga Counties, unless it could be shown that a conflict of interest prevented an organization from applying for direct entitlement funds. In 2013, the City of Syracuse came online as a HOPWA direct entitlement area and a total of $279,037 was allocated to Syracuse. The City of Syracuse decided to forgo administering these funds and continues to have New York State OTDA administer their HOPWA allocation. A Memo of Understanding between the City of Syracuse and HUD was adopted to formalize this agreement.

Program Monitoring and Reporting Requirements
All HOPWA contracts entered into by OTDA are subject to on-going monitoring throughout the term of the contract. The primary methods of monitoring include:

- Review of narrative and tabular quarterly reports (due two calendar weeks after the end of each quarter).
- Review of final reports (due thirty days after the expiration of the contract).
- Periodic site visits, including review of randomly-selected case files.
- On-going telephone contact with program staff.

Grantees must ensure that books, records, documents, and other evidence pertaining to costs and expenses under the grant are maintained to reflect all costs of materials, equipment, supplies, services, building costs, and all other costs and expenses for which reimbursement is claimed or payment is made. All expenditures are reported on an accrual basis.

OTDA has direct access to any records relevant to the project, including books, documents, photographs, correspondence and records to make audits, examinations, transcripts, and excerpts. All records pertaining to the grant including financial audits, budget, plans/drafts, supporting documents, statistical records, etc. are retained for a period of at least four years following submission of the final expenditure report. In the event that any claim, audit, litigation, or State/federal investigation is started before the expiration of the record retention period, the records are retained by the grantee until all claims or findings are resolved.

The contractual agreement requires grantees to submit quarterly and final reports. Quarterly reports describe a project’s progress during the quarter through a detailed narrative describing contract activities and the results achieved. Guidelines or criteria, which new grantees developed for eligibility and participant selection, are also appended to the first quarterly report. Significant obstacles or problems in carrying out the contractual obligations are identified along with plans to overcome these obstacles. Changes in contract staffing are addressed and resumes provided by new staff. To meet HUD reporting requirements, statistical data is also reported to track the type of activity carried out and the number of individuals and families assisted, including data on the racial/ethnic characteristics of the
participants.

Final reports verify fulfillment of all contractual requirements and tabulate final demographic data on the program participants. They also trigger final reimbursement for contractual activities. The narrative follows the basic format established for quarterly reports, but emphasizes final outcomes. As outlined in the contract, a percentage of the grant award is withheld until the final report is received and approved. Grantees are advised that unless all reporting requirements are met satisfactorily, vouchers are not processed for payment.

Site visits by OTDA staff are a critical component of project monitoring activities. Monitoring visits for all housing services programs (including both HOPWA and STEHP(ESG)) administered by the Bureau of Housing and Support Service (BHSS) take place regularly using the pooled staff resources of the BHSS Services Unit. At a minimum, each multi-year contract is monitored at least once during the life of the contract.

The site-visits usually consist of an overview of the agency and the program, a tour of the site, observation of direct service provision, review of files and records, and meetings with accounting staff. Extensive questions are asked based on the information contained in quarterly reports and on the HOPWA program coordinator's knowledge of the program. Following each monitoring site visit, a formal letter is sent to the grantee relating findings and requesting a formal response when corrective action is needed.

Another aspect of monitoring is frequent telephone conversations between program staff and the program coordinator. Contractors call with questions conversations between program staff and the program coordinator. Contractors call with questions about changes in their program, contract requirements, vouchering, and other issues concerning their program. The program coordinator also initiates telephone calls to question information contained in reports. In unusual circumstances, programs may be requested to submit special reports or any media coverage the program has received.
Section 91.320(h) Homeless and Other Special Needs Activities

Activities it plans to undertake during the next year to address emergency shelter and transitional housing needs of homeless individuals and families (including subpopulations), to prevent low-income individuals and families with children (especially those with incomes below 30 percent of median) from becoming homeless, to help homeless persons make the transition to permanent housing and independent living, specific action steps to end chronic homelessness, and to address the special needs of persons who are not homeless identified in accordance with §91.315(d), including the elderly and frail elderly, persons with disabilities, and persons with alcohol or other drug addiction.

Overview

New York State has a broad array of programs and initiatives to serve individuals with special needs, including the elderly and frail elderly, persons with disabilities, those who are chronically homeless, in danger of becoming homeless, or are making the transition to permanent housing and independent living.

New York / New York III

In November of 2005 several New York State agencies, including the Division of Housing and Community Renewal (DHCR), Office of Temporary and Disability Assistance (OTDA), Office of Mental Health (OMH), and the Office of Alcohol and Substance Abuse Services (OASAS), joined with New York City to implement the New York/New York III Supportive Housing Agreement projected to create 9,000 new housing opportunities for the homeless and those at risk of homelessness.

- This Agreement provides housing and related services to those New York City individuals and families most in need. The primary goals of the NY/NY III initiative are to prevent homelessness, reduce the period of homelessness, and increase independence.

- NY/NY III incorporates a greater understanding of the supportive housing needs of our chronic homeless population, in an effort to move toward the eradication of chronic homelessness in NYS. In addition to applying the lessons learned from earlier initiatives through proven, cost-effective solutions like prevention and supportive housing, the current proposal includes an expansion of the target population as well as the service model. NY/NY III will service homeless single adults with serious mental illness, as well as persons with disabling substance abuse disorders, families with heads of households who have a mental illness or substance use disorder, medically frail and elderly persons, people with HIV/AIDS, and young adults who have left the foster care system without the necessary independent living skills.

- When fully implemented by 2016, the NY/NY III Agreement is expected to represent a capital investment of $953 million to create 9,000 supportive housing beds for the chronically homeless at a full annual operating cost of approximately $160 million. During the 2015 Action Plan Program Year, supportive housing beds will continue to be funded as part of this ten-year agreement.

Developmental Disabilities Planning Council

The New York State Developmental Disabilities Planning Council (DDPC) is a federally-funded State agency responsible for developing new ways to improve the delivery of services and supports to New Yorkers with developmental disabilities and their families. The Council focuses on community involvement, employment, recreation, and housing issues faced by New Yorkers with developmental
disabilities and their families. To a large extent, DDPC programs are developed in direct response to the concerns and ideas voiced by consumers, families, service providers, policy-makers, and other professionals.

New York State Homes and Community Renewal (HCR) is one of ten State agency members of the DDPC, which also includes persons with developmental disabilities or their parents/guardians and non-governmental organizations. Council members meet quarterly to discuss issues such as policy and funding decisions that affect the lives of individuals with developmental disabilities. Council Members determine which demonstration programs will be funded and participate in the Committees that develop requests for proposals for new projects. HCR participates on the Adult Issues Committee, which includes issues related to housing for adults with disabilities.

NYHousingSearch.gov

NYHousingSearch.gov is a public service provided by New York State Homes and Community Renewal (HCR).

NYHousingSearch.gov allows people to locate available housing that meets their individual and family needs at a rent they can afford. It can be accessed online 24-hours a day and is supported by a toll-free, bilingual call center M-F, 9-8 Eastern Time.

The fast, easy-to-use search lets people look for rental housing using a wide variety of criteria and special mapping features. Housing listings display detailed information about each unit. The service also provides links to housing resources and helpful tools for renters such as an affordability calculator, rental checklist, and information about renter rights and responsibilities.

Property owners and managers, including housing authorities and private landlords, can use this service to manage their property listings free of charge. Listings can include pictures, maps, and information about nearby amenities. Property owners and housing authorities can register and manage their listings online or via phone and fax.

In 2014, HCR issued an RFP to design, host and operate NYHousingSearch.gov and continue this housing listing and locator service.

Access to Home Program

The Access to Home program was created in January of 2004 and has committed more than $35 million dollars in funding to not-for-profit organizations to administer local programs to make the homes and apartments of low- and moderate-income New Yorkers with disabilities accessible. Under the program, home improvements and alterations are made to permit persons with physical disabilities to remain in their own homes, rather than enter a more costly and intrusive nursing home setting.

Chapter 159 of the Laws of 2006 made the Access to Home Program permanent and enacted measures that allowed disabled veterans earning up to 120% of the area median income to qualify for individual assistance under the Program.

Applications to become Local Program Administrators (LPAs) under the Access to Home Program are considered on a competitive basis. Eligible entities include municipalities, community based not-for-profit corporations, Neighborhood and Rural Preservation Companies, and not-for-profit charitable
organizations in existence for at least one year and with substantial experience in adapting and/or retrofitting homes for persons with disabilities. The applicant and members of their team are evaluated based on experience and ability to administer the program in a timely manner within the confines of a proposed budget up to $500,000. Individual homeowners and tenants then apply through these local entities for assistance of up to $25,000.

Access to Home addresses an important housing need by allowing persons with physical disabilities to be diverted from entering a nursing home, or given an opportunity to transition back home once appropriate adaptations are made. The program provides housing alternatives for persons with disabilities by funding basic adaptations that are relatively low in cost and high in benefit and satisfaction. Through a partnership with a variety of not-for-profit organizations, Access to Home is part of the continuum to reverse the institutionalization trend and create a pathway for people with physical disabilities to live independently within the community of their choice. In 2015, funding for the Access to Home program is expected to be $1 million.

Residential Emergency Services to Offer (Home) Repairs to the Elderly (RESTORE)

Residential Emergency Services to Offer (Home) Repairs to the Elderly (RESTORE) Program funds may be used to pay for the cost of emergency repairs to eliminate hazardous conditions in homes owned by the elderly when the homeowners cannot afford to make the repairs in a timely fashion. Project selection shall take into consideration the recommendation of the relevant regional economic development council or the Commissioner's determination that the proposed project aligns with the regional strategic priorities of the respective region.

In response to a publicly-issued Notice of Funding Availability, not-for-profit corporations and municipalities submit program designs detailing how they would administer local RESTORE programs. The program designs provide detail on selection of eligible recipients, construction monitoring, and ensuring compliance with program requirements. Eligible applicants are permitted to design programs as grants, loans, or both. Eligible program administrator applicants are not-for-profit corporations and municipalities. All areas of the State are eligible. To be eligible for assistance, homeowners must be 60 years of age or older and have a household income that does not exceed 80 percent of the area median income.

Most Integrated Setting Coordinating Council (MISCC)

Chapter 551 of the Laws of 2002 created the Most Integrated Setting Coordinating Council (MISCC). The MISCC statute calls for the “development and implementation of a plan to reasonably accommodate the desire of people of all ages with disabilities to avoid institutionalization and be appropriately placed in the most integrated setting possible.” In 2010 MISCC submitted the MISCC Plan covering the two-year period of 2010-2012 (in some instances the plan extends to a slightly longer period). The MISCC Plan identifies baseline data and creates measurable agency specific housing, employment, transportation and long-term care goals that will assist New Yorkers with disabilities to live in the most integrated settings. This plan may be modified based upon the enacted budgets.

Currently chaired by the Commissioner of the Office for Persons with Developmental Disabilities (OPWDD), the Council consists of representatives from ten State agencies and nine appointed public representatives.
State agency council members include: Office of Mental Health, Department of Health, State Office for the Aging, Office for Persons With Developmental Disabilities, Education Department, Office of Alcoholism and Substance Abuse Services, Homes and Community Renewal, Department of Transportation, Office of Children and Family Services, and the Commission on Quality of Care and Advocacy for Persons with Disabilities.

The nine appointed members include: three consumers of services for individuals with disabilities, three individuals with expertise in the field of community services for people of all ages with disabilities, and three individuals with expertise in or recipients of services available to senior citizens with disabilities.

Medicaid Redesign Team Affordable Housing Workgroup

As part of the Medicaid Redesign Team’s final recommendations, an Affordable Housing Workgroup was created in 2011. HCR and DOH serve as the workgroup’s co-chairs. Members include New York City agencies, private and non-profit housing and service organizations. State agencies serve as ex-officio members. This mission of the Workgroup charges it to:

- Evaluate New York's current programs of supportive housing in reference to the reasonable availability and adequacy of those programs for the purpose of assuring that individuals unable to live independently are neither inappropriately institutionalized nor denied the availability of necessary care and services. Supportive housing will be broadly defined as any combination of market rate or subsidized housing and services that will meet the needs of the targeted populations;
- Identify barriers to the efficient use of available resources for the development and utilization of supportive housing. It shall make recommendations intended to overcome those barriers, including, if appropriate, revisions of program design proscribed by statute or regulation and the reassignment of responsibilities and resources for supportive housing development and oversight;
- Identify opportunities for the investment of additional resources for supportive housing that will result in savings to the Medicaid program and improvements in the quality of services to targeted individuals. It shall identify opportunities and make recommendations for enhancing private sector participation in the provision of such housing;
- Be mindful of the rights of individuals conferred upon them by the Olmstead Decision and applicable Federal and State law. It also shall be mindful of the resource limitations that affect State and local decision-making.
- Create opportunities for stakeholders to contribute ideas and information and it will consult with New York City and other local governments and authorities actively engaged in the provision of housing.

In Action Year 2015 the Workgroup will continue to meet its goals.

Olmstead Plan Development and Implementation Cabinet

The United States Supreme Court held in Olmstead v. L.C., 527 U.S. 581 (1999), that Title II of the Americans with Disabilities Act prohibits the unjustified segregation of people with disabilities and
requires states to provide people with disabilities with necessary support and services in the most integrated setting appropriate to their needs;

The NYS Olmstead Plan Development and Implementation Cabinet (the "Cabinet") was created by Executive Order in 2012 and charged to make recommendations to the Governor concerning the development, implementation and coordination of an Olmstead Plan (the "Plan") for the State of New York. The Cabinet was also charged with consulting with the Most Integrated Setting Coordinating Council and other relevant entities and stakeholders concerned with development and implementation of the Olmstead Plan.

The Cabinet is comprised of the Governor's Deputy Secretary for Health/Director of Healthcare Redesign; the Counsel to the Governor; the Director of the Budget; the Commissioner of Developmental Disabilities; the Commissioner of Health; the Commissioner of Labor; the Commissioner of Transportation; the Commissioner of Mental Health; the Commissioner of Alcoholism and Substance Abuse Services; the Commissioner of Children and Family Services; the Commissioner of Homes and Community Renewal; the Commissioner of Temporary and Disability Assistance; the Director of the State Office for the Aging; and the Chair of the Commission on Quality of Care and Advocacy for Persons with Disabilities.

In October, 2013, the Cabinet released a Report and Recommendations of The Olmstead Cabinet; A Comprehensive Plan for Serving People with Disabilities in the Most Integrated Setting. Throughout Action Year 2015, HCR will continue to participate as a member of the Cabinet towards the principle that people with disabilities should have access to community-based services, accessible housing with appropriate supports, and employment opportunities that enable them to live productive lives in their communities.

**Nursing Home Transition and Diversion (NHTD) Waiver Housing Subsidy**

The NHTD waiver is administered by the New York State Department of Health (DOH) and uses Medicaid funding to provide supports and services to assist individuals with disabilities and seniors toward successful inclusion in the community. Waiver participants may transition from a nursing facility or other institution, or choose to participate in the waiver to prevent institutionalization.

Realizing that the key to living independently is finding safe, decent and affordable housing, DOH and HCR partnered to create the Nursing Home Transition and Diversion (NHTD) Waiver Housing Subsidy Program. This State-funded initiative provides rental assistance to NHTD Medicaid waiver participants in New York State. The Program offers an alternative to nursing home placement for people with disabilities ages eighteen or over, and seniors by assisting them with securing housing and at home services appropriate to their needs.

To apply, individuals begin the eligibility process with a Regional Resource Development Center (RRDC) and Service Coordinator under contract with DOH. Together a service plan is developed and approval granted for participation in the NHTD Waiver.

An appropriate unit is then selected by the household and a Section 8 *Housing Choice Voucher (HCV)* Program Local Administrator (LA) under contract with HCR performs a Housing Quality Standards (HQS) inspection and determines the amount of rent subsidy. The dollar amount of subsidy assistance varies depending on the income of the family or individual and the approved rent for the unit. Subsidy payments are sent directly to owners or authorized managing agents via direct deposit.
A household may remain with the program as long as they are waiver eligible, even if they change residence. However, the goal is to transition the household to Section 8 and use the NHTD Housing Subsidy to transition or divert other individuals from institutional settings. By engaging Section 8 LAs early in the NHTD Waiver Housing Subsidy process and requiring HQS standards, ensures that the unit will meet Section 8 program requirements and facilitate a smooth transition onto the Section 8 program. The NHTD Housing Subsidy has received State appropriations totaling more than $13 million to date.

Other Important State Initiatives
New York State agencies are also taking additional actions to address the problems of chronic homelessness. For example, the Office of Temporary and Disability Assistance (OTDA) is currently in the process of taking the following specific actions to end chronic homelessness in New York State. To better serve those in need of affordable housing and related services, OTDA administers programs to assist the homeless and those at-risk of homelessness. Below is a listing of current housing and supportive service programs provided by OTDA, in addition to ESGP and HOPWA:

- **Homeless Housing and Assistance Program (HHAP)**
  HHAP provides capital grants and loans to not-for-profit corporations, charitable and religious organizations, municipalities, and public corporations to acquire, construct, or rehabilitate housing for persons who are un-domiciled and are unable to secure adequate housing without special assistance.

- **New York State Supportive Housing Program (NYSSHP)**
  The New York State Supportive Housing Program provides grants for the provision of direct services to permanent or transitional housing projects managed by eligible applicants. These funds support activities designed to promote greater independence and housing stability including, academic attainment, employability and/or mental/physical health stability. Eligible populations include single adults, young adults (18-25) and families that are in need of supportive services. The service provision for all populations are designed to assist residents in remaining stably housed so that they do not enter or re-enter the homeless services system.

- **Operational Support for AIDS Housing (OSAH)**
  The OSAH program provides operational support to projects that have received capital funding through HHAP to house homeless persons with AIDS/HIV and their families.

In addition, the New York State Office of Alcoholism and Substance Abuse Services (OASAS) administers the following initiatives to address homelessness:

- **Shelter Plus Care Permanent Supported Housing Program**
  OASAS manages this HUD-funded Homeless assistance Program that provides permanent supported housing for approximately 500 persons in New York City and another 500 persons in the Balance of the State. At least one-third of the apartments are for homeless families.

- **Case Management Initiative for Shelter Plus Care Participants**
  OASAS provides State monies to support Case Managers for each of the Shelter Plus Care programs operated by their voluntary agencies.
OMH HOUSING PROGRAMS
OMH provides development, capital and operating funding to not-for-profit sponsors in order to create opportunities for adults with serious mental illness, and children with serious emotional disturbances, to access a range of affordable housing and related services. The types of housing programs that OMH funds are as follows:

- **Treatment Programs**: OMH’s residential treatment programs are the successors to the community residence programs that were introduced in 1978, primarily as a means of enabling residents of State-operated Psychiatric Centers to transition to community living. These programs are licensed by OMH under Part 595 of the New York Codes, Rules and Regulations, and focus on services to address specific functional and behavioral deficits that prevent residents from functioning independently in the community. Services are goal oriented and designed to be of limited duration. There are two types of treatment programs:
  - **Congregate Treatment** programs are often referred to as “group homes.” These are congregate living arrangements, for either adults or children, where staff is on-site 24 hours per day. Programs of up to 16 units are eligible for Medicaid under the Federal Rehabilitation Option.
  - **Apartment Treatment** programs for adults are apartment-based, and resident/staff contacts occur on a flexible schedule, as appropriate to the needs of the resident.

- **Support Programs**:
  - **Community Residence/Single Room Occupancy (CR/SRO)**: This program model was introduced in 1990 under the first “New York/New York Agreement.” The CR/SRO living units are usually designed as studio apartments. This model has proven to be a very successful service modality, particularly for homeless persons with mental illness who exhibit psychiatric symptoms that require monitoring, but who are unable to adjust or do not need group home programs.
  - **Congregate Support**: These are large group living programs that, similar to the CR/SRO model, follow a “low-demand” level of care.

**Supported Housing**
Supported Housing is unlicensed housing in which residents receive assistance with rent and housing-related support services, and in accessing the mental health treatment supports necessary to live successfully in the community. Services are provided on a flexible, as-needed basis. Such housing is usually located in mainstream “generic” apartments in the community, but may be in single-site buildings where program design or the cost of single apartments in the area renders such arrangements appropriate.

Supportive Single Room Occupancy - The SP/SRO living units are usually designed as studio or single apartments and look like a typical apartment building. The SP/SRO model is considered permanent housing and the tenants have a lease. There may be 24/7 front desk security.

Mixed Income Housing - Mixed use housing/Affordable housing is a typical apartment building that is funded both with affordable units and targeted to individuals and families with low-income as well as OMH
funded units targeted to individuals with serious mental illness. The benefits of the mixed use/affordable housing buildings include the reduction of stigma, community integration, decrease in community resistance and promote recovery and rehabilitation.

**Program Development Funding**
OMH provides start-up funding to not-for-profit sponsors developing housing. Eligible costs include staff working on development activities, initial rent deposits, initial architects’ fees, furniture, and start-up staffing for the program.

**Capital Financing**
Acquisition, renovation, construction, and associated capital costs to develop OMH housing are financed through the sale of tax-exempt bonds. The time frames of the bond sales are not flexible enough to accommodate the varying and unpredictable schedules of projects. OMH therefore, provides interim capital financing for up to 100 percent of the capital costs of the projects. Each project’s budget is individually approved by OMH and by the New York State Division of the Budget.

**4% Low Income Housing Tax Credits**
OMH has a financing tool for its Supportive Housing and CR-SRO programs that utilize the 4% Low Income Housing Tax Credits. The initiative includes DASNY, which will provide tax-exempt “Private Activity” bonds, and the New York State Homes and Community Renewal (HCR), which will act as the tax credit allocating agency. HCR may also provide the Private Activity bonds for such projects.

LIHTCs are available to the owner of a qualified low-income housing project and can be syndicated, through the sale of limited partner interests, to private investors. In return for investing equity in the project, these limited partners gain the right to take a dollar-for-dollar reduction on their federal tax returns for a period of ten years. This invested equity can be used for construction expenses, property and social service reserves, developer’s fees, and for the costs associated with tax credit syndication.

**9% Low Income Housing Tax Credits**
OMH also encourages Providers to seek 9% low income housing tax credits when possible as it raises twice as much equity. This extra equity can be used to reduce OMH’s cost or make it possible for the project to be integrated and mixed with generic affordable housing.

**Home of Your Own Program**
Since 1998, OMH has participated in the Home of Your Own (HOYO) program, which assists individuals with a mental illness diagnosis in purchasing their first home. The program is underwritten by the State of New York Mortgage Association (SONYMA), and administered with the assistance of M&T Mortgage Corporation. HOYO mortgages are loaned at a fixed rate of four percent interest rate, with no down payment required.

**HUD and HHS Funding**
OMH administers several grants awarded through the U.S. Department of Housing and Urban Development for Continuum of Care Rental Assistance programs. OMH administers these grants on behalf of non-profit sponsors who provide both housing and supportive services to persons who are homeless and have a serious mental illness disability. The application process for these grants requires participation in local continuums of care. OMH participates with these local groups and provides technical assistance in the competitive application process statewide.

OMH also receives an annual formula grant award from the U.S. Department of Health and Human Services’ Center for Mental Health Services under the PATH program. PATH, Projects for Assistance in
Transition from Homelessness, provides funds for supportive services for persons facing homelessness. These services include outreach, shelter-based mental health support, and support in residential settings. Most recently, new PATH funds are providing entitlement services and training to facilitate the transition of persons from State prison settings.
91.320(i) Barriers to Affordable Housing

(i) Barriers to Affordable Housing. Actions it plans to take during the next year to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing. Such policies, procedures, and processes include but are not limited to: land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

Overview
Affordable housing as defined by the U.S. Department of Housing and Urban Development (HUD) is “housing available for rental or purchase to low- or moderate-income households in which the occupants pay no more than 30% of their income for total housing costs, including utilities.” Barriers to affordable housing, in addition to those listed above are public statutes; regulations; and policies and procedures required by multiple funding sources. Some of these accepted practices significantly restrict the development of affordable housing. HCR’s mission is to make New York State a better place to live by finding innovative ways to develop and preserve affordable housing initiatives while complying with the regulations.

New York State will act in the following ways to remove barriers to affordable housing:

- HCR promotes affordable fair housing by requiring its awardees of capital program and tax credit funding to submit an affirmative marketing plan (AMP) for approval prior to construction finance closing. The AMP must ensure that the marketing and ultimate rental of funded units comply with applicable fair housing laws. As part of the AMP, awardees must utilize U.S. Census data to identify populations that are the least likely to apply (LLA) for residence and to specify what type of marketing and outreach they will perform to assure that all low-income persons regardless of race, color, national origin, religion, sex, familiar status or disability have equal access to apply. In addition, awardees must indicate how they will accommodate persons with special needs in their project.
- HCR actively researches all laws applicable to the marketing plan to ensure that awardees are in compliance with local laws and to also ensure HCR’s guidelines are in compliance with federal and state laws. The AMP guidelines were most recently revised and updated in May 2013.
- Local zoning ordinances and land use regulations impact the number of available and affordable housing units throughout the state. Therefore, HCR provides additional scoring points for projects that have secured local approvals or have received zoning variances or special use permits from local jurisdictions for the proposed housing project.
- HCR will continue to incentivize applications for housing projects that have been endorsed as priority projects by New York State’s Regional Economic Development Councils’ strategic plans; propose a retail component that will address an unmet community need identified in neighborhood-specific revitalization plan; and/or propose the rehabilitation and lead abatement of existing rental housing in zip codes identified by the State Department of Health as having significant concentrations of children identified with elevated blood lead levels.
- HCR will continue to encourage the development of special needs housing in its programs by awarding extra points to applicants who seek funding for these types of units. In addition to awarding additional points for special needs projects that target 20% of units as special needs, HCR also provides additional funding and LIHC tax credit allocations for supportive housing projects. Moreover, HCR will continue to assist with financing project reserves for making physical modifications where necessary to accommodate tenants with special needs.
- HCR will incentivize housing projects that have a preference for Veterans with Special Needs.
- HCR will work with organizations that promote economic growth in New York State by strategizing to increase development of family projects in areas experiencing economic growth and served by high performing school districts. Projects must be located in areas that have stable or growing tax bases,
good public transit, child care, and employment opportunities, have low rental vacancy rates and a high percentage of renters paying 30% or more of their household income on housing.

- HCR will continue to review compliance with Section 3 as a priority. An effective program increasing the utilization of Section 3 residents and businesses will help low-income households gain economic opportunities necessary to allow them to exercise choice in housing options.

- HCR will continue to meet its responsibilities pursuant to NYS Executive Law Article 15-A which requires the participation of Minority- and Women-Owned Business Enterprises (M/WBE) in state contracting opportunities to ensure equitable economic opportunities for minority groups and women. Preference in awards are given to applications which include NYS-certified M/WBE as part of their development team and award decisions include consideration of applicant’s past and current performance, including M/WBE performance.

- New York State leaders passed the expansion for rent regulations. These regulations will ensure that rental units will stay in the rent regulation system and remain available for hard working citizens of New York. The new regulations will remain in effect until 2015 and HCR will continue to ensure that such rent regulations are complied with by monitoring rental activities.

- Governor Cuomo and the Legislature appropriated $5.4 million for the Rural and Urban Community Investment Fund (CIF). CIF funds may be used to support retail, commercial or community facility components of mixed-use affordable housing developments in urban and rural areas, or in rural areas, the preservation and rehabilitation of existing affordable housing. CIF funds can be used for the development or rehabilitation of retail, commercial or community facility space to ensure the continuation of traditional commercial corridors that would otherwise be disrupted by the development of ground floor residential space or for the development or rehabilitation of retail, commercial or community space as part of a concerted neighborhood revitalization plan which clearly supports the proposed use and identifies local actions that have been or will be undertaken to attract or promote the proposed use, including but not limited to tax relief measures, changes in zoning, and infrastructure investments directly benefiting the space.

- $4 million was approved for the rehabilitation and preservation of 8,628 Mitchel-Lama housing units transferred from New York’s Empire State Development Corporation to HCR, preserving affordability of a critical supply of middle-income housing and making possible much needed improvements and upgrades to these buildings.

- HCR has established working groups with staff representatives from its legal, policy and fair housing units to review and implement guidance for our awardees on HUD’s recently issued Final Rule on the implementation of the Fair Housing Act’s Discriminatory Effects Standard and to update HCR’s policies that affirmatively further fair housing practices.

- HCR will continue to disseminate legislative changes information in order to educate the residents of New York State about how it affects their housing choices.

- New York State’s next Consolidated Plan – for the five years 2016-2020 – is scheduled to be submitted to HUD in the fall of 2015. As part of the process to develop that plan, HCR will oversee the preparation of either an Assessment of Fair Housing (AFH) or an Analysis of Impediments (AI), depending on the date of publication of, and the requirements stated in HUD’s Final Rule for Affirmatively Furthering Fair Housing.
Section 91.330(j) Other Actions

(j) Other actions. Actions it plans to take during the next year to implement its strategic plan and address obstacles to meeting underserved needs, foster and maintain affordable housing (including the coordination of Low-Income Housing Tax Credits with the development of affordable housing), evaluate and reduce lead-based paint hazards, reduce the number of poverty level families, develop institutional structure, enhance coordination between public and private housing and social service agencies, address the needs of public housing (including providing financial or other assistance to troubled public housing agencies), and encourage public housing residents to become more involved in management and participate in homeownership.

Overview

In addition to the program specific CDBG, HOME, ESG, and HOPWA activities described in the previous sections, New York State will also take a variety of other actions during 2015. The following is a brief description of some of the many other actions New York State will take to address specific issues identified in Section 91.320(f) of HUD’s regulation for Consolidated Planning.

Other Actions

- **Address obstacles to meeting underserved needs:**
  - New York State will continue to develop new programs and initiatives, improve existing programs and identify additional sources of funding to better serve those in need of affordable housing and related services.
  
  - NYS has long recognized the need to assist agricultural producers and farmworkers in financing the construction, replacement or rehabilitation of farmworker housing which meets applicable building and health codes. In fact, HCR has administered the Farmworker Housing Program which provides low cost loans to agricultural producers to construct or improve housing for both seasonal and year-round farm employees. Since the program’s inception in 1997, HCR has provided 264 loans statewide to agricultural producers (including fruit, vegetable and dairy operations) totaling $15.7 million without a single default. The program’s success has been driven by the ongoing collaborative partnership between HCR, the NYS Health Department and the Farm Credit East lending institution, which originates and services these streamlined loans.

- **Foster and maintain affordable housing (including the coordination of Low-Income Housing Tax Credits with the development of affordable housing):**
  - New York State’s strategy will focus on combining the LIHC with available public subsidies on the federal, State, and local level. It is through this combination that most of the affordable rental housing developed by New York will likely attain the financial feasibility and the viability necessary to assure project completion and operation while serving a broad variety of households.
  
  - Predictable flow of LIHC accruing to New York will allow the State to continue to accurately forecast the amounts and types of government subsidies that can be leveraged through use of the LIHC.
  
  - This predictability will also allow the State to forecast, by way of its goals and priorities, the types of subsidies that will be most effective in meeting the housing needs of the State over the next five years.
  
  - Most of the projects receiving an allocation of LIHC from HCR will continue to have at least one other public subsidy as part of the project financing package.
  
  - HCR will continue to use the LIHC to leverage private investment in projects using HOME and/or Housing Trust Fund monies.
Promote Healthy Homes

- Lead exposure, most often caused by deteriorating lead-based paint in older housing, is a recognized environmental poison for children in New York State. An elevated blood lead level is associated with a range of serious health effects on children, including detrimental effects on cognitive and behavioral development with serious personal and social consequences that may persist throughout their lifetime. Early identification of children with lead exposure is key to reducing the likelihood of chronic health problems. There is increasing consensus that primary prevention strategies must be strengthened to achieve elimination of childhood lead poisoning in NYS. A “primary prevention” approach is used to reduce or eliminate lead exposures or risk factors before the onset of detectable diseases. Primary prevention includes measures to: a) prevent dispersal of lead in the environment through regulations or other measures that prevent harmful uses of lead and b) remove the health hazards posed by lead-based paint and keep homes “lead-safe” before children are exposed.

- NYS Department of Health (NYSDOH), in partnership with NYS HCR and other members (below) constitute the Governor’s Lead Poisoning Advisory Council. The Advisory Council provides recommendations to the state health department concerning development and implementation of plans, policies and services for the prevention and elimination of childhood lead poisoning, including the identification and management of children with lead poisoning, and strategies to detect and reduce lead hazards in the environment. Established by New York State Public Health Law, the Advisory Council consists of 15 representatives of the public appointed by the governor and representatives from the following NYS agencies: Department of Health; Department of Labor; Department of Environmental Conservation; NYS Homes and Community Renewal; Office of Children and Family Services; Office of Temporary and Disability Assistance; Department of State; and, the Department of Financial Services.

- HCR included lead abatement as one of seven priority activities in the 2011 competitive funding process. Applications proposing the rehabilitation and lead abatement of existing rental housing must be in zip codes identified by the NYSDOH as having significant concentrations of children with elevated blood levels.

- NYSDOH continues to implement the Childhood Lead Poisoning Primary Prevention Program in fifteen high risk counties in the state, and will begin the eighth full contract year in 2015. The Childhood Lead Poisoning Primary Prevention Program (CLPPPP) began in 2007 when the NYS legislature passed, and the Governor signed into law, the program with a goal of dramatically reducing children’s exposure to lead in housing. The legislation authorizes health departments to gain access to high risk homes for the purposes of education and inspection. This represents a significant policy shift since previously health departments could only gain access to a home if a child had already been diagnosed with an elevated blood lead level. This new policy enables a more proactive and effective approach to preventing lead poisoning. The CLPPPP Program grantees seek to achieve five goals:

- Identify housing at greatest risk of lead-based paint hazards.
- Develop partnerships and community engagement to promote primary prevention.
- Promote interventions to create lead-safe housing units.
- Build lead-safe work practices (LSWP/RRP) workforce capacity.
- Identify community resources for lead-hazard control.

Training, such Lead Renovation, Repair and Painting (RRP) will continue to be required for contractors working on HCR-funded projects to meet U.S. EPA compliance. New York State code officials who participate in this training in select locations receive eight continuing
education units (CEUs).

- NYSDOH was awarded a federal Housing and Urban Development (HUD) - Healthy Home Technical Studies grant in fiscal year 2012 for a Project Title: Measuring the Asthma-related Costs and Benefits of a large-scale, state-funded Healthy Homes Program to inform Medicaid policy for residents with asthma. Funding is used to assess and articulate the costs and benefits of providing home-based environmental asthma interventions to pediatric and adult populations through the comprehensive healthy homes program called NYS Healthy Neighborhoods Program (HNP). HNP provides in-home assessments and interventions for environmental health and safety hazards, including asthma triggers, tobacco, indoor air quality, lead, fire safety, and other environmental conditions. HNP data will be used to assess the effectiveness of the healthy homes approach for residents with asthma. The study should generate evidence about costs and the effectiveness of home-based asthma interventions to inform policy development that would reimburse for these services through Medicaid. Medicaid reimbursement would increase access and sustainability of healthy housing services.

- The connection between housing and health is well-established. Homes provide shelter and security, but homes that are poorly constructed or maintained can have a significant impact on the health and safety of residents. While anyone can suffer from housing-related illness, risk factors associated with poor housing quality and increased risk of housing-related illness include age of housing, poverty, geographical location, age of residents and race/ethnicity. NYSDOH has encouraged promotion of the ‘Essentials for Healthy Homes Practitioner’ course through the Cornell University Cooperative Extension, New York City College of Technology, Environmental Education Associates, and Manfred Real Estate Learning Center in partnership with the National Center for Healthy Housing Training Center. The training course offerings are available at: http://www.nchh.org/Training/HealthyHomesTrainingCenter/TrainingCourses.aspx. The NCHH developed the practitioner’s course using a holistic approach that integrates the needs of people living in the home, the structure itself, and potential health hazards. This course is designed for professionals include environmental health staff, housing code inspectors, public health nurses, energy auditors, licensed home inspectors, lead risk assessors, health and housing advocates, property managers, pest management professionals, lead poisoning case managers, asthma case managers, and weatherization specialists. The course principle is to treat the house as a whole system, using the Seven Essentials of Healthy Housing as a framework. The dwelling should be kept:

  - Dry
  - Clean
  - Ventilated
  - Pest-free
  - Safe
  - Contaminant-free
  - Maintained

- Lead-based paint mitigation will be required for all of HCR’s oldest housing stock of public housing authorities through the use of NYS Public Housing Modernization funds.

- Adequately performed lead-safe interim controls and lead abatement during rehabilitation work will continue to be ensured.
- Well-constructed and managed affordable housing developments that reduce health problems associated with poor quality housing by limiting exposure to allergens, neurotoxins, and other dangers will continue to be promoted.

- HCR has created a Lead Information Page on its Internet website at http://nysdhcr.gov/general/Lead/ which will be updated as needed.

- **Reduce the number of poverty level families:**
  New York State will continue to pursue a broad array of initiatives to reduce the number of poverty level families:

  **The Office of Temporary and Disability Assistance will continue to help low-income New Yorkers achieve a greater degree of self-sufficiency and economic security by:**
  - Working to increase the economic security of working families, by expanding access to work supports for those who are struggling to survive in low-wage jobs.
  - Intensifying focus on work engagement for those who remain on public assistance and can work, providing them with the right combination of work experience, skills development, training, and educational opportunities.
  - Helping persons with special needs to obtain the benefits and services they require, whether to overcome temporary obstacles to work, to pursue disability benefits, or to achieve stability through specialized assistance like housing or case management.
  - Further reducing child poverty and improving child well-being, through these and other mechanisms.
  - Working in collaboration with the Department of Labor and the Office of Children and Family Services, to assist families in achieving economic self-sufficiency through work, job training, and child support enforcement.

  **The Department of Labor will continue to promote job creation and economic growth by striving to create and maintain a strong workforce system, as well as:**
  - Helping people find jobs, providing both employers and workers with tools for success by administering a variety of workforce development services and providing unemployment insurance benefits when employment is interrupted.
  - Facilitating compliance with State labor laws, to ensure citizens fair treatment and compensation, as well as a safe, healthy, and productive employment environment.

  **The Empire State Development Corporation will continue to aggressively pursue its efforts to create and retain quality jobs throughout New York by:**
  - Providing assistance and services to businesses in order to encourage economic investment in New York State.
  - Working closely with businesses to identify creative solutions to challenging problems, generating enhanced opportunities for growth, and helping them achieve their uniquely important, short- and long-term goals.

  Many New York State agencies, including the Department of Health, the Office of Mental Health, the Office for Persons With Developmental Disabilities, the Office for the Aging, the Office of Alcoholism and Substance Abuse Services, and the Division of Veterans Affairs, will continue to actively address a wide variety of issues that will enable New Yorkers to live as actively, productively, and independently as possible.

- **Develop institutional structure:**
  - New York State will continue to analyze the delivery system of affordable housing to identify areas of problems and issues.
  - Recommendations will be made on how to improve the administration of programs by State
agencies.
- Closer communication ties among agencies with housing programs will be pursued to improve program coordination.

- **Foster public housing resident initiatives:**
  - New York State has a public housing program in which tenant participation in the management of housing authorities is not only encouraged but mandated by the State's Public Housing Law, which provides that authorities in cities having a population under one million be composed of up to seven members, including two tenants elected by public housing residents. New York State will continue to vigorously enforce this law.
  - In addition, the State will continue to explore, where appropriate, the potential for restructuring public housing projects to preserve existing public housing units.
  - HCR has participated in a number of restructurings and these efforts will continue. Generally, resources committed include tax credit proceeds and State Public Housing Modernization funds where the housing remains affordable but is privately owned. The plans typically include substantial rehabilitation and a reconfiguration of units to accommodate larger families; restructurings of public housing projects in Oswego and Rockville Centre have recently been completed; the final Phase III of the rehabilitation of the Liberty Gardens project in Rome is nearing completion; the Auburn Housing Authority and its private sector partner have secured funding to restructure Brogan Apartments, anticipating completion of construction in 2015.
  - In addition, New York State officials will continue to meet with representatives of Public Housing Authorities, owners and agents of Mitchell-Lama Housing projects, and tenant groups such as the New York State Tenant and Neighborhood Coalition and the Mitchell-Lama Residents Coalition.

**Minority- and Women-Owned Business Program**
The Office of Fair Housing and Equal Opportunity (OFHEO) is responsible for carrying out the mandates of Article 15-A of the Executive Law. This statute requires State agencies and public authorities to engage Minority and Women Business Enterprises (M/WBEs) in contracting opportunities. While HCR does not construct the developments it funds, contracting opportunities generated as a result of the agency’s funding must be made available to M/WBEs. Therefore, awardees are held accountable for the utilization of M/WBEs.

Awardees of State development program funding are required to submit contract compliance documents and reports to record their intended and actual utilization of M/WBEs for goods, services and construction related trades. Before any construction commences, a M/WBE Utilization Plan must be submitted and approved by OFHEO. A Utilization Agreement documenting the plan and the consequences of non-compliance is then signed by the awardee and HCR officials. All awardees are required to meet project-specific goals established by OFHEO for contracting with State-certified M/WBEs. Contract compliance records consistent with Article 15-A requirements are maintained by the OFHEO. This office is also required to report data quarterly to Empire State Development (ESD) concerning the goal attainment on its projects.

In an effort to increase M/WBE utilization in HCR funded projects statewide, HCR partners with the New York State Association for Affordable Housing (NYSAFAH) to conduct regional M/WBE Speed Networking events to connect the development community with M/WBEs throughout the State. Additionally, OFHEO hosts open forums to provide information and assistance to M/WBEs on how to participate in opportunities generated by the agency.
Ongoing efforts of the M/WBE compliance program include:

- Establishing M/WBE utilization goals for each project.
- OFHEO working directly with program staff to aid in awardees’ M/WBE Contract Compliance.
- OFHEO attending pre-development meetings to provide technical assistance to the project development teams, thereby increasing M/WBE participation on construction projects.
- Collecting for review and approval of a utilization plan reflecting intended M/WBE participation is required for each funded development prior to construction finance closing.
- Requiring the signing by the awardee, project general contractor and OFHEO of a Minority- and Women-Owned Business Utilization Agreement which imposes sanctions should the M/WBE goals not be reached.
- Referring to ESD firms indicated as M/WBEs in utilization plans but who are not documented as New York State certified.
- Monitoring of funded projects to ensure M/WBEs are being utilized as indicated in the submitted utilization plan.
- Quarterly reporting of M/WBE compliance goals to assure that potential shortfalls are addressed during construction, and revisions to utilization plans and agreements can be made if necessary.
- Providing technical assistance to awardees in identifying NYS certified M/WBEs when necessary.
- Providing training and workshops to program staff, awardees, contractors, etc.
- OFHEO participating on panels and attendance at conferences, workshops and other industry-related events to assist M/WBEs on how to do business within the HCR structure.
- Continuing to conduct open forums to connect M/WBEs to opportunities available throughout the agency.
- OFHEO participating on an advisory committee with NYSAFAH to assist in identifying ways to increase M/WBE membership and participation on affordable housing projects.
- Adding Agency Procurement links to the home page of the agency’s website.
- Adding information on the agency’s website to assist M/WBEs in identifying opportunities with HCR with a link directly to the Empire State Development’s website for assistance in becoming a NYS certified M/WBE firm.
- Empire State Development (ESD) creating the NYS “Bridge to Success” Loan Program for Minority and Women Contractors. ESD will expand access to short-term loans for NYS certified M/WBEs doing business with New York State by investing at least $20 million to expand loans and provide qualified M/WBEs with the short-term resources they need to participate in the up to $1 billion in contracting opportunities within New York State.
Section 91.330 Monitoring

“The Consolidated Plan must describe the standards and procedures that the State will use to monitor activities carried out in furtherance of the plan and will use to ensure long term compliance with requirements of the programs involved, including the comprehensive planning requirements.”

Overview

New York State’s policies and procedures for compliance monitoring of Consolidated Plan programs are described in the program-specific portions of the Action Plan section of this document.